I am pleased to present you with the Ohio Department of Rehabilitation and Correction’s (DRC) Fiscal Year 2015 Annual Report. This report will provide you with an overview of the major accomplishments and initiatives within our agency over the past year.

As an agency, we are very proud of our many accomplishments, and during the past twelve months we worked to implement groundbreaking initiatives that will further assist us in meeting our mission of reducing recidivism among those we touch. We developed a partnership with the Ohio Department of Mental Health and Addiction Services to more effectively treat drug addicted Ohioans. This partnership will greatly enhance treatment services both within our prisons and Ohio’s communities and will improve community linkage services. This is a significant boost in the availability of treatment and services that will give those addicted individuals a second chance for success.

We continue to engage judges and Ohio’s communities in developing community alternatives to prison for appropriate offenders. We know treatment in the community is twice as effective and one-third of the cost as comparable treatment in prison. The relationships with our community partners are critical as we work to further reduce Ohio’s already low recidivism rate of 27.5 percent, a rate well below the national average of 49.7 percent as calculated by the U.S. Department of Justice Bureau of Justice Statistics.

I’ve been in this business for 41 years, and the level of reform we are achieving through innovative collaborations and smart on crime policies is the greatest that I’ve witnessed in my entire career. These accomplishments would not be possible without the continued dedication of the great employees of this agency. I look forward to developing additional ways of maintaining Ohio as a national leader in the field of corrections.

Sincerely,

Gary C. Mohr,
Director
The Ohio Department of Rehabilitation and Correction

Vision and Mission

Vision Statement
Reduce crime in Ohio

Mission Statement
Reduce recidivism among those we touch
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A National Leader in Corrections

DRC has a solid reputation as a national leader in the field of corrections. During FY15, that reputation held steady as three agency staff were recognized on a national level.

Accreditation Manager of the Year

At the annual conference in Salt Lake City, the American Correctional Association (ACA) presented DRC Chief of the Bureau of Policy and Operational Compliance Andrew Albright with its inaugural Accreditation Manager of the Year award. Andrew Albright is the first person in the United States to receive this award, created to recognize exemplary achievement in the area of accreditation within the field of corrections. For more than 143 years, ACA has championed the cause of corrections and correctional effectiveness and has helped shape the future of corrections through strong, progressive leadership. ACA has thousands of members from all over the world. In his role, Andrew has facilitated the successful reaccreditation process for Ohio's entire correctional system for several years, ensuring compliance with hundreds of ACA standards and successful reaccreditation audits. Andrew was recognized for authoring multiple nationally published articles relating to the corrections field. In addition, Andrew has led Ohio’s efforts to comply with the national Prison Rape Elimination Act (PREA) standards, which resulted in all audited facilities being found 100 percent compliant. Ohio's success rate with its external PREA certification audits is unprecedented nationally.
NAMI Ohio Psychiatrist of the Year
The National Alliance on Mental Illness (NAMI) Ohio Psychiatrist of the Year for 2015 was awarded to Dr. Kathy Burns, M.D., Chief Psychiatrist for the Ohio Department of Rehabilitation and Correction. Dr. Burns was recognized for her devoted career to serving the public. Dr. Burns has worked in two state psychiatric hospitals, three local mental health boards and provided care at community mental health centers around the state. She is known as an expert in the delivery of mental health care in prisons and jails.

Peyton Tuthill Annual ICAOS Award
At the Interstate Commission for Adult Offender Supervision (ICAOS) annual meeting in Oklahoma City, The Peyton Tuthill Award was presented to Chrystal Pounds-Alexander. The award goes to a legislator, victims advocate, law enforcement officer or other individual who has demonstrated exceptional leadership and service to the Interstate Compact.

Chrystal Pounds-Alexander is the Administrator of the Office of Victim Services. She oversees direct services to crime victims, including victim notification, crisis intervention, victim safety planning, educational programming and support through the death penalty clemency and execution witnessing process. Chrystal is also responsible for the oversight of the victim’s component of the Full Parole Board process.

Chrystal is a recognized leader in the field of victim services. Victim service and correction professionals on a state and national level regularly rely on her expertise to help create and implement practices to serve the interest of justice. She is passionate and attentive to the ever-evolving field and emerging trends in victim issues and routinely provides solid operational guidance to ensure current correctional and community supervision practices are victim
sensitive. She makes certain victims who are out of state have the opportunity to provide input in the parole process in Ohio and often arranges video conferencing to avoid travel expenses. She goes above and beyond when working with victims/survivors and provides leadership to the Ohio Council on Victims Justice.

Accomplishing the Mission of Reducing Recidivism

DRC embarked upon significant initiatives during FY15, all designed to directly reflect the agency’s mission of reducing recidivism.

Reducing Recidivism by Enhancing Addiction Treatment

Approximately 80 percent of Ohio’s prison inmates have past histories of drug and alcohol addiction and those who don’t overcome their addiction have a higher likelihood of re-entering prison after their release. Nearly 30,000 of those incarcerated have a considerable or moderate treatment need, but resources limited treatment availability to reaching only approximately 4,500 of those in prison. Addiction treatment research very clearly indicates that follow-up treatment after an initial treatment episode is essential for long-term success, and the addition of medication assisted treatment (MAT) for individuals with opiate use disorders markedly increases treatment success. Data demonstrates that those who receive services to treat these disorders have much lower recidivism rates than those who do not receive such services\(^1\).

As part of Governor Kasich’s FY16/17 operating budget, DRC partnered with the Ohio Department of Mental Health and Addiction Services (OhioMHAS) to leverage the combined expertise of each agency in order to provide increased treatment within the prisons and ensure a better connection to clinical and recovery supports for offenders upon release. This partnership includes the transitioning of DRC Recovery Services staff to OhioMHAS which became effective July 1, 2015.

This transition will enhance the current level of services within DRC prisons, while at the same time allowing OhioMHAS to put in place an unrivaled community care structure that will provide linked treatment opportunities for offenders upon release from prison. Some of the benefits of this transition will include: a significant expansion of the number of Recovery Services staff within DRC facilities, continuation of the evidenced-based model of treatment

\(^1\) Source: The Ohio Department of Rehabilitation and Correction Bureau of Research
currently provided by DRC Recovery Services, increased treatment capacity and opportunities within DRC facilities, and the development and implementation of a community network of designated treatment centers and other supports such as sober housing for released offenders so they can continue their treatment and thereby ensure continued stability.

**Electronic Health Records**

During the last quarter of calendar year 2014, DRC began implementation of the electronic health record, eClinicalWorks (eCW). The first healthcare service area to implement eCW was recovery services. Implementation will continue throughout 2015 and into early 2016. At the conclusion of implementation, medical, dental, mental health, recovery, and sex offender services will have one shared electronic health record. Expected benefits of the electronic health record are:

- Improved continuity of healthcare service delivery within the DRC, within the larger criminal justice continuum in Ohio, and with Medicaid/external providers;
- Eventual participation in the Health Information Exchange (HIE) for Ohio;
- Reduction of medication and/or treatment errors;
- Improved quality of care with clinical decision support;
- Improved data/metadata to better inform decision-making and resource allocation in healthcare service areas.

**Medicaid**

In a continuous effort to ease the transition from prisons and the community, in September 2014 DRC partnered with the Ohio Department of Medicaid (ODM) for the exclusive purpose of enrolling inmates into Medicaid and allowing them to select a managed care plan 90 days prior to their release.

Each participating facility identified inmates to serve as a Peer-to-Peer Medicaid Guides (PTPMG). Under the supervision of facility staff, the PTPMGs educate their peers about the enrollment process. Additionally, the PTPMG provide staff assistance throughout the entire process and serve as their peers’ point of contact for any follow-up Medicaid or managed care questions.

The enrollment process begins 90 days prior to release. Inmates are connected directly to an Ohio Medicaid Consumer Hotline (OMCH) representative via a dedicated phone line. The OMCH representative completes the Medicaid application through a series of questions. At the conclusion of the call, the inmate’s personal information is securely saved and their application
for Medicaid and managed care selection will be electronically submitted to Medicaid for processing.

This partnership creates a continuum of healthcare within the criminal justice system in Ohio by connecting inmates to appropriate medical, mental health and substance abuse services, which in turn has the potential to reduce recidivism. As of July 2015, four facilities are actively participating in the enrollment process and DRC has successfully enrolled over 700 inmates prior to release from prison. The goal is to have all 27 facilities trained and activated in the enrollment process by the end of 2016.

**Offender Phone Rates**

Telephone calls are one of the primary means of inmates maintaining connections with family and loved ones during incarceration; maintaining these connections positively influences behavior in prison and the likelihood an offender will succeed upon release from prison. Directly aligned with the agency mission of reducing recidivism, the current contract with Global Tel Link (GTL) was renegotiated to drastically reduce telephone rates to five cents per minute, plus all applicable government mandated taxes and Federal Universal Service Fund fees for all calls within the United States, with no surcharge or connection fee. The new rate was effective April 1, 2015.
Organizational Structure

Office of Legal Services

Stephen Gray, Managing Director of Risk Management and Chief Legal Counsel

Risk Management

The Division of Legal Services provides in-house legal counsel on policy, programs, and operations. The office also provides advice and services for financial transactions, supports various human resources functions, represents DRC at administrative hearings, acts as the Director’s designee on Rules Infraction Board and local control appeals, and serves as a liaison to the Office of the Attorney General in all formal litigation.

Organizational Development

Ed Banks, Managing Director of Organizational Development

Bureau of Personnel

The Bureau of Personnel is responsible for the oversight and supervisory accountability for all employee-related matters occurring in the Department in regards to personnel and payroll. The bureau includes the following sections:

- Compensation and Benefits Unit is responsible for processing all off work and benefit programs as well as payroll processing and oversight for agency in regards to reports and analyzing data.
- Operation Support Center/Division of Parole and Community Services Personnel Services Unit is responsible for providing guidance and training to both employees and managers.
- Institution Personnel Service Unit is responsible for providing support to institutions by reviewing and submitting personnel actions to the Department of Administrative Services for review, performing job analysis, oversight of the request to fill process, and submitting changes to classification plans.
- Workforce Acquisition Unit is responsible for providing both centralized and regionalized agency posting and position selection management.
- Human Resource (HR) Research and Data Management serves as principal source of information for the agency regarding HR data and HR related research, produces HR data, completing information requests from outside constituency groups.
Bureau of Labor Relations
The Bureau of Labor Relations is responsible for the administration of collective bargaining agreements that impact the agency including interpretation and enforcement of contractual language. Labor Relations reviews all disciplinary actions at the suspension/fine or termination level prior to imposition and represents DRC in employee grievance steps, up to and including final and binding arbitration. The Bureau of Labor Relations represents the Department at collective bargaining negotiations for all contracts and at agency specific negotiations.

The Reginald A. Wilkinson Corrections Training Academy
The Reginald A. Wilkinson Corrections Training Academy (CTA) provides employee orientation training to all DRC employees and other criminal justice partners. CTA also administers and provides specialized in-service training programs for DRC employees, local law enforcement agencies, and other criminal justice partners.

Office of Equal Employment Opportunity
The Office of Equal Employment Opportunity (EEO) is responsible for promoting equal opportunity in every aspect of agency personnel policies and practices. To that end, the EEO section of DRC affirms its support of equal opportunity for all persons regardless of race, color, sex, religion, national origin, age, disability, veteran status, and sexual orientation/gender identity.

Healthcare and Fiscal Operations
Stuart Hudson, Managing Director of Healthcare and Fiscal Operations

Office of Correctional Health Care
The mission of the Office of Correctional Health Care is to promote optimal wellness by providing integrated client-centered services.

Bureau of Medical Services
Bureau of Medical Services (BOMS) is responsible for the planning, implementation, monitoring, and evaluation of comprehensive medical services for offenders. Medical services include primary care, pharmacy, dental, lab, and telemedicine within each institution. BOMS services include specialized treatment at Franklin Medical Center (FMC) to include: intensive skilled medical and nursing care, long-term care, an Urgent Care Clinic, mobile magnetic
resonance imaging (MRI) and computed tomography (CT) services, and a full-service in-house laboratory. Specialized services are also available at the Frazier Health Center at the Pickaway Correctional Institution, including intensive skilled medical and nursing care, long-term care, and dialysis. Specialty and inpatient hospital care is offered through comprehensive medical contracts.

**Bureau of Behavioral Health Services**
The Bureau of Behavioral Health Services (BHS) is responsible for the planning, implementation, monitoring, and evaluation of comprehensive mental health services for offenders. Mental health services include an array of services provided on an outpatient or inpatient basis. This includes psychotherapy, groups, psycho-educational programs, psychotropic medications and prevention services tailored to the offender’s treatment plan. This bureau also is responsible for the provision of treatment services to special populations such as offenders with intellectual and developmental disabilities and sex offenses.

**Office of Administration**
The Office of Administration provides fiscal direction and training programs to DRC staff and to others. The Deputy Director of Administration is responsible for all budget requests and fiscal allocations. The office formulates and writes all policies regarding distribution of funds and is the chief fiscal accounting department for DRC. The office also oversees Ohio Penal Industries and construction, activation and maintenance of all properties of DRC.

**The Division of Business Administration**
The Division of Business Administration (DBA) oversees fiscal operations comprised of the Operation Support Center business office which handles purchasing and accounts payable, revenue and receivables. DBA also serves as the liaison between the Department of Administrative Services and other state agencies.

**Bureau of Budget Planning and Analysis**
Bureau of Budget Planning and Analysis prepares and monitors the agency’s operating budget. It serves as the fiscal advisor for the agency and provides administrators with financial analysis, evaluation and recommendations to promote effective control and reasonable costs. This bureau coordinates the department’s efforts to secure federal grants and other outside funding, oversees development of business intelligence reports, and maintains online financial security. The area also oversees the department’s controlling board process.
Office of Enterprise Development
The mission for the Office of Enterprise Development is to reduce the idleness of inmates through the creation of jobs. The office works in collaboration with the Department of Development, Ohio Penal Industries, Research, Information and Technology and Education. The Office of Enterprise Development creates partnerships and business opportunities with the public and private sector. The end result is to reduce recidivism rates and successfully reintegrate ex-offenders into society through career and employment opportunities.

The Ohio Department of Rehabilitation and Correction (DRC), Ohio Central School System (OCSS), the Department of Jobs and Family Services (JFS), and the Ridge Project, a non-profit organization, launched the Commercial Driver’s License (CDL) Program in March 2013. DRC staff assists in preparing inmates for CDL permit testing through career enhancement self-guided study. Inmates who participate in the training receive earn credit for productive program participation. Inmates are prepared for CDL testing by Trainco, Inc., a professional truck driving company. PI&I Motor Express, a trucking company located in Masury, Ohio, offers employment opportunities to ex-offenders who successfully obtain their CDL. In FY15, 42 offenders successfully obtained their CDL Class A license; 10 of these individuals have been released from prison and employed as truck drivers. The numbers were reduced from last fiscal year due to relocation from Pickaway Correctional Institution (PCI) to Grafton Reintegration Center (GRC), which caused seven months of inactivity.

The Tyros Welding Program is a collaborative between the DRC, Zane State College and the RIDGE Project. The program is open to qualified applicants with a maximum annual enrollment of 36 participants. All classroom curriculum and instruction is developed and provided by Zane State College. Inmates enrolled in the Tyros Welding Program receive earned credit for productive program participation. Thirty offenders graduated from the program in FY15.

Bureau of Information and Technology Services
Bureau of Information and Technology Services (BITS) is responsible for providing technology services for the Department. These services include mission-critical software applications such as the Departmental Offender Tracking System (DOTS Portal), Office Automation System (OASYS), Employee Relations System (ERS), Forms Department, and Ohio Penal Industries Systems. Besides these applications, BITS also provides support services for the intranet, internet sites, as well as telecommunications, video-conferencing and networking infrastructure for the Department.
The Bureau of Construction, Activation, Maintenance and Sustainability

The Bureau of Construction, Activation, Maintenance and Sustainability (CAMS) manages capital improvement projects, a preventative maintenance program, and utility conservation initiatives for DRC. The prisons are divided into five regions for CAMS, each of which is supported by a team of one Senior Project Manager and one Job Order Contract (JOC) Project Manager. These teams work closely with institutional maintenance staff on all projects, and partner with the Ohio Facilities Construction Commission (OFCC) to manage large-scale projects over $1.5 million. In March 2015, the Bureau of Construction, Activation, and Maintenance (CAM) merged with Sustainability to become CAMS.

The bureau has more than 200 active projects to support DRC’s institutions at any given time. CAMS completed 57 projects over the past 12 months and has 70 projects in planning stages, 116 in pre-construction stage, and 96 in construction as of May 18, 2015. Overall, CAMS put $48.9 million through the controlling board in FY15, a 143 percent increase from FY14. Expenditure of capital funds to vendors increased from by approximately 85 percent to almost $30 million.

In addition, CAMS worked with the Ohio Facilities Construction Commission (OFCC) to complete a three-phase master plan, which includes a structural assessment, water and waste water treatment assessment, and a space utilization assessment. These assessments will drive capital requests that span the next five bienniums and assist institutions in planning for the future upkeep of the facilities as well as population needs.

Energy conservation and green initiatives continued to grow in FY15. Electric usage decreased by 6.9 million kWh from FY14, natural gas by 350,900 mcf, and water by over 12 million gallons. Recycling programs earned $436,272 in revenue in FY15, which is reinvested to support other conservation programs. For example, Conservation Funds purchased six Big Hannas: In-vessel composting systems—which, combined with food pulping technologies installed in FY14—are capable of processing and diverting over 3,200 tons of food waste from the landfill per year. The funds also supported the expansion of Roots of Success, DRC’s inmate-facilitated environmental literacy program. Roots held its first co-ed train-the-trainer, with men and women together from Grafton, Trumbull, Ohio State Penitentiary, Lake Erie, and Northeast Reintegration Center at Lorain; by the end of FY15, Roots of Success was in 22 DRC facilities, up from 14 in FY14.

Ohio Penal Industries

Ohio Penal Industries is responsible for providing an industrial training program designed to provide vocational skills and a meaningful work experience for the inmate population while
producing products. Some of these products and services include license plates, office furniture, modular furniture, janitorial supplies, asbestos abatement, and vehicle service and repairs.

**Office of Acquisition and Contract Compliance**

The Office of Acquisition and Contract Compliance focuses on monitoring and ensuring compliance of the agency’s privatized operations. This office oversees fiscal audits, purchasing, contract administration and asset management. This office is responsible for the following:

- Asset management, including the operations of the Operation Support Center mailroom and storeroom;
- The management of food inventory and supplies and the evaluation of distributors and suppliers;
- The development of specifications, soliciting proposals, and contracts. Once the contracts are implemented, Contract Administration assists with development of contract monitoring tools and resolution of contract issues. This section also oversees the department’s real estate program;
- Examination of internal funds and accounts. Fiscal audits are conducted every three years and include financial testing, commissary fiscal operation, financial statement review and examinations of compliance with policies, procedures, administrative rules, and laws. This process reinforces responsibility, accountability, segregation of duties, fiscal management and promotes task standardization to reduce the risk of deviation from established and acceptable accounting principles.

**Court and Community**

*Cynthia Mausser, Managing Director of Court and Community*

**Office of Offender Reentry**

The Office of Offender Reentry (OOR) is responsible for guiding and monitoring reentry related programs and initiatives. Designated staff are assigned initiatives including volunteers, family, reentry planning and assessments, housing, offender programming, community partnerships, and offender workforce development.

The OOR established the Family Engagement Leadership Team which conducted focus groups in the community and in the institutions with offenders, benchmarked with other states and programs and conducted a literature review. DRC partnered with the National Resource Center of Healthy Marriages and Families and conducted two community focus groups. One event was held in the Akron and one in the Columbus. The two events attracted approximately 180
participants from social service agencies, faith based partnerships, reentry coalitions, family support services and the family members of the offenders.

**Investigations and Community Services**
Investigations and Community Services conducts investigations of alleged employee misconduct. This office provides guidance to community partners, jail personnel and community supervision staff in developing policy and compliance with community PREA standards.

**Bureau of Adult Detention**
The Bureau of Adult Detention inspects Ohio adult detention facilities for compliance with the minimum standards for jails, reviews and approves plans for the renovation and construction of jail facilities and manages state construction awards given to counties to support the improvement or replacement of inadequate facilities. Staff also provides technical assistance to local jail officials when upgrading jail operations. Additionally, the bureau investigates complaints concerning jails and their operations along with enforcing compliance with standards when appropriate.

In addition to the above, there have been some noteworthy accomplishments by the bureau and Ohio Jail Advisory Board (OJAB) in the last year. Inspections using the newly revamped Minimum Standards for Jails began in 2015. Additionally, the former Jail Oversight section was officially reinstated as the Bureau of Adult Detention in October 2014.

**Bureau of Community Sanctions**
Bureau of Community Sanctions (BCS) provides guidance and oversight to DRC funded halfway houses, community-based correctional facilities, and community corrections act programs, probation improvement and incentive grants and the Smart Ohio grants. BCS reviews and approves grant applications for community corrections funding, and audits all DRC funded programs to ensure compliance with minimum standards of operation. BCS provides technical assistance and training for DRC funded programs including halfway houses, transitional control, electronic monitoring, community-based correctional facilities, community residential centers, and community corrections act programs.

The Bureau of Community Sanctions, in partnership with state, local and privation-profit agencies, develops and enhances community corrections programs utilized by local courts and DRC for sanctioning and treating offenders in the community.
Smart Ohio Grants

DRC committed to reallocating up to $10 million dollars in FY14/15 in support of the Smart Ohio Plan, a funding model developed to increase community corrections alternatives to prison. The Smart Ohio Plan provided all Ohio counties the opportunity to submit a Statement of Interest in an effort to qualify for additional funds to support their community prison diversion programs. Interested counties were able to choose between three different funding models:

1) The Probation Service Model supplements the costs of supervision and treatment as long as there is no prison commitment;
2) The Treatment Service Model increases resources for community treatment;
3) The Targeted Diversion Model encourages the increased use of community alternative sanctions for non-violent felony 4 and felony 5 offenders by offering potential reimbursement of $5,500 per targeted offender diverted from prison.

Twenty-eight counties participated in Smart Ohio and the grant award amounts are detailed on the following page.
# Smart Ohio Grants - FY14/FY15

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*Option 1 - This is an estimated total using past data from each county and applying it to the Option 1 formula

**Option 2 - These grant amounts are set based upon the specific treatment services identified in the County's Statement of Interest
Probation Improvement and Incentive Results

In FY12, as a result of House Bill 86, DRC established a Justice Reinvestment Advisory Committee and developed a new community correction grant funding model called the Probation Improvement and Incentive Grants. The grants focus on a variety of local probation issues and include some form of enhancement of the programming services available to offenders to address their needs. Twenty-three individual counties and two multi-county collaborative grants were awarded. Each Probation Improvement Grant received initial grant funds for the program and was also eligible for incentive funds if the program achieved its agreed upon performance measures.

In July 2013 DRC released a request for proposals through a competitive online grant process for FY14/15. Funding was increased by more than $5 million dollars above the total amount in the initial grants from FY12/13, reaching 31 separate counties and three multi-county collaborative.

Funding for the current two year FY14/15 grant cycle was allocated as follows:

- Probation Improvement $12,194,078
- Probation Incentive $3,380,735

Probation Improvement and Incentive Performance Goals

All grantees were required to identify specific performance measures as part of their grant agreement.

Goals included the following performance totals:

- Reducing the number of community control violators revoked to prison by 553.
- Reducing the number of felony 4 and felony 5 commitments to prison by 939.
- Reducing the number of community control violators placed in jail by 374.
- Reducing the number of commitments to jail by 676.

The Results: Municipal and County Probation Departments with Probation Improvement and Incentive Grants performed well against the above listed goals. They reduced the number of community control violators placed in jail by 661, a larger reduction than anticipated. Municipal and County Probation Departments also reduced the number of commitments to jail by 835, again, a larger reduction than anticipated.
County Common Pleas Probation Departments with Probation Improvement and Incentive grants also performed very well against their established goals. They reduced the number of community control violators revoked to prison by 713 offenders, a larger reduction than anticipated.

Common Pleas Probation Departments performed well against their other goal of reducing the number of felony 4 and felony 5 commitments to prison. The result more than doubled the established reduction, sending 2075 fewer offenders to prison against the FY11/12 baseline average.

Field Services
Field Services supervises offenders who are under parole, probation and other types of community supervision. It also provides services to counties to include supervising offenders, assisting with the collection of court costs and child support payments. Field Services directs and coordinates statewide service delivery systems for special needs offenders released from prison and in the community, for service such as reentry planning, recovery services, mental health services, and sex offender services. This area also includes the interstate compact section and fugitive section.

The Ohio Parole Board
The Ohio Parole Board determines the release of inmates from prison to parole and assesses offenders for placement on post-release control supervision. The board evaluates all clemency applications and forwards its findings/recommendations to the Governor for final approval. As a result of Senate Bill 160, Roberta’s Law, the Parole Board is charged with overseeing the identification and location of victims of crime, and providing notice of upcoming parole hearings and other events to judges and prosecutors. The Board continues to experience a dramatic increase in victim participation in the parole hearing process as a result of the enactment of Roberta’s Law.

In May 2015, the Ohio Parole Board facilitated the Annual Training Conference of the Association of Paroling Authorities International. The three-day event in Columbus was an opportunity for approximately 250 parole officials from throughout the United States and abroad to come together to discuss current topics in parole, to share ideas and concerns, and to discuss best practices.
**Religious Services**

Religious Services oversees all faith-based programs throughout the state correctional institutions. Currently 64.4 percent of the inmate population subscribes to one of 62 religious affiliations. DRC currently has 34 chaplains and several clergy contracted to provide direct service to inmates at each of the state correctional institutions.

### Inmate Religious Affiliation

![Religious Affiliation Pie Chart]

Numerous organizations and volunteers continue to provide opportunities for inmates to engage in various religious activities and programs such as life-skill classes, faith-based reintegration classes, faith-based housing unit programs, mentorship, religious studies, worship services, religious holiday observances, and family unification programs.

All faith-based programs are non-mandatory meaningful activities. DRC has recorded a total of 7,295 active volunteers providing services.

**Office of Victim Services**

The Office of Victim Services provides crisis intervention and advocacy for victims with offenders in DRC prisons or under Adult Parole Authority supervision in the community, participates in Victim Conference Day, and administers the Victim-Offender Dialogue program and victim impact panels.

Office of Victim Services (OVS) offers a Victim-Offender Dialogue program. This program is a process in which the crime victim or a victim’s family member(s) can request to meet with the offender who caused harm to them and/or their loved one. Trained facilitators meet with the
crime victim requesting dialogue and the inmate/offender separately until both parties are ready to meet in person for a one time meeting. Only the victim can request dialogue. The offender can choose to participate or decline to participate, it is completely voluntary and either party can end the dialogue process at any time. The purpose of the Victim-Offender Dialogue program is to focus on the harm done to the victim and the offender’s responsibility in repairing that harm. Currently, there are close to 50 open cases with 389 requests for dialogue since this program started. There have been 124 dialogues that have resulted in face to face victim-offender dialogues. This program continues to be very successful and is a very important part of the restorative justice process.

OVS was successful in establishing Prison Rape Elimination Act (PREA) Memorandums of Understanding (MOU’s) for all 27DRC institutions and the two privately operated prisons. Our community partners, rape crisis centers, a community-based victim witness program and a prosecutor-based victim witness program were key collaborators in establishing PREA MOU’s between our institutions and community-based victim service providers who assist rape survivors who are in the community or who may be incarcerated.

**Bureau of Research and Evaluation**

The Bureau of Research and Evaluation provides information to policymakers within and outside of the department in order to assist with decision making. The bureau gathers and summarizes information for special and routine reports regarding inmates and agency operations. The bureau supports the department through legislative analysis and population projections; and provides research support for planning, review, and analysis for internal and external customers. The bureau generates formal and informal reports regarding long and short term studies on management, program and policy analysis, parole and community services, and offender classification. The bureau also provides research capabilities in such areas as recidivism studies, other long-term special projects, and strategic planning.

**Operations**

*Ed Voorhies, Managing Director of Operations*

**Bureau of Classification and Reception**

The Bureau of Classification and Reception classifies and assigns inmates to appropriate security level institutions from reception and during their incarceration. This area is responsible for the review, approval, coordination and scheduling of all inmate transfer requests in conjunction with centralized transportation as well as the review, approval, and facilitation of placement requests and transports for the interstate transfer of inmates to and from the
agency with other states and/or the Federal Bureau of Prisons. The bureau also approves requests for institution separations and other specialized transfers, provides training for institution staff concerning the classification process, and conducts site visits to address specific issues as needed.

**Security Threat Group**
The Security Threat Group (STG) office is responsible for tracking, monitoring, and investigating STG activities within DRC. This section maintains STG investigation and intelligence information. These activities are designed to support institution and parole personnel in the field.

**Special Operations**
Special Operations coordinates and monitors the Special Tactical and Response (STAR) team and all training for institution Special Response Teams, sniper training and hostage negotiations. The STAR team is a highly trained unit which can be activated statewide to manage incidents. This section also schedules and conducts annual institution no-notice critical incident management exercises at each of the prisons.

**Bureau of Sentence Computation and Records Management**
Bureau of Sentence Computation and Records Management is responsible for interpreting sentencing documents and computing release dates. They are responsible for the accurate and timely management, retention and disposal of departmental records. This area also includes the central record office which coordinates all details of inmate releases and related screenings, scheduling outside court hearings, wants and warrants checks, and processing detainers.

**The Ohio Central School System**
The Ohio Central School System (OCSS) provides academic and vocational education opportunities to all inmates including Adult Basic Literacy Education, General Educational Development (GED), High School, Special Education, Apprenticeship Training, Library Services, Special Education, Career Technical Education, and workforce development skills.

In January 2015, OCSS implemented an innovative pilot program initiative to bring 21st century workforce skills to correctional education students. The purpose of the pilot is to utilize educational tablets to reach every student’s level of learning, boost reading fluency for low-level readers and give them job readiness skills for employment in today’s society.
Office of Prisons
The Office of Prisons is responsible for providing general day-to-day supervision, direction and oversight to the prisons and Adult Parole Authority field staff statewide. The Office of Prisons is comprised of four regions across the state.

Each region is managed by a Regional Director and is assigned an Operations Manager who is responsible for unit management functions which includes programming, visiting, recreation, placement packets, release planning, etc. In addition, the Operations Manager oversees all security aspects throughout the state prisons, Corrections Training Academy and the Ohio Penal Industries and ensures that prisons operate within compliance of all security policies.
Statewide Regional Operations

Northeast Region
Prisons:
Ohio State Penitentiary
Northeast Reintegration Center (Female)
Grafton Correctional Institution
Lorain Correctional Institution
Lake Erie Correctional Institution (Private)
Trumbull Correctional Institution

Adult Parole Authority Regions:
Cleveland Regional Office Counties – Cuyahoga, Erie, Medina, Lorain
Akron Regional Office Counties – Ashtabula, Lake, Geauga, Trumbull, Portage, Summit,
Mahoning, Columbiana, Stark, Jefferson, Carroll, Harrison, Tuscarawas, Holmes, Coshocton,
Wayne, Knox, Ashland, Huron

Southeast Region
Prisons:
Pickaway Correctional Institution
Southeastern Correctional Institution
Noble Correctional Institution
Correctional Reception Center
Southern Ohio Correctional Facility
Belmont Correctional Institution

Adult Parole Authority Regions:
Columbus Regional Office Counties – Franklin, Licking, Muskingum, Guernsey, Belmont,
Pickaway, Fairfield, Perry, Morgan, Noble, Monroe, Hocking, Athens, Washington, Vinton,
Meigs, Jackson, Gallia, Scioto, Lawrence

Southwest
Prisons:
Dayton Correctional Institution (Female)
Madison Correctional Institution
Ross Correctional Institution
Lebanon Correctional Institution
London Correctional Institution
Chillicothe Correctional Institution
Warren Correctional Institution

**Adult Parole Authority Region:**

**Northwest**

**Prisons:**
Allen Oakwood Correctional Institution  
Mansfield Correctional Institution  
North Central Correctional Complex (Private)  
Ohio Reformatory for Women (Female)  
Richland Correctional Institution  
Toledo Correctional Institution

**Adult Parole Authority Regions:**

- **Dayton Regional Office Counties** – Darke, Shelby, Logan, Union, Marion, Morrow, Richland, Delaware, Champaign, Clark, Miami, Montgomery, Preble
- **Lima Regional Office Counties** – Williams, Fulton, Wood, Lucas, Ottawa, Henry, Defiance, Sandusky, Seneca, Hancock, Putnam, Paulding, Van Wert, Allen, Hardin, Wyandot, Crawford, Auglaize, Mercer

**Office of Communications**
The Office of Communications keeps the public informed of the department’s latest developments, briefs the media on critical incidents, responds to day-to-day media inquiries, and provides training on effective public and media relations. The office is also responsible for maintaining, updating, and creating publications on behalf of DRC which includes internet information as well as DRC brochures, newsletters, and annual reports. The office organizes special events, ceremonies and other projects designated by the Director.

**Legislative Liaison**
This area is responsible for overseeing the exchange of information to legislators and their staff. Other responsibilities include, but are not limited to:

- Assist and advise the Director and the offices of the Governor and Lieutenant Governor concerning establishment of a departmental and administration criminal justice legislative agenda;
- Meet with key legislators and their staff concerning pending legislative issues and prepare testimony for presentation to committee members;
• Prepare written and oral responses to legislative inquiries and organize tours for interested legislators and their staff;
• Ensure that verbal and written inquiries from legislators and their staff are responded to in a timely and appropriate manner;
• Serve as the Director's representative on matters affecting federal, state, and local government.

Office of the Chief Inspector
The Chief Inspector’s Office administers inmate grievance procedures ensuring that inmate concerns and problems are being appropriately addressed. Additionally, the office responds to inmate grievance appeals and grievances against managing officers or inspectors. The office provides assistance, training, and advice to institutional inspectors and investigators and monitors, coordinates, conducts, and/or initiates internal administrative investigations. The Office of the Chief Inspector facilitates the inmate Americans with Disabilities Act process.

Bureau of Agency Policy and Operational Compliance
The Bureau of Agency Policy and Operational Compliance (BAPOC) is responsible for department policy development, monitoring of policy compliance in all agency operations, the administration of the health and safety program for all facilities, and ensuring the overall accreditation of the agency through the American Correctional Association (ACA) and compliance with the Prison Rape Elimination Act (PREA) standards.

DRC is one of the few states in the country to have earned the Golden Eagle Award for obtaining ACA accreditation in all of its facilities including all prisons, the training academy, the Operation Support Center, penal industries, parole services and the parole board.

The bureau coordinates policy development that enhances the quality of life throughout the department. Each facility and parole region within the department is subject to an annual internal management audit coordinated by BAPOC to monitor compliance with identified national, state and local standards and regulations.

In FY15, 660 employee comments were received which assisted the policy owners with the revision of 282 policies. In addition, 103 policy variances, which are temporary authorizations for policy deviations, were processed during that time period.

In FY15, 11 correctional institutions successfully achieved ACA reaccreditation. The following table shows the compliance level results for each facility from the 2015 ACA audits.
<table>
<thead>
<tr>
<th>Institution</th>
<th>Mandatories</th>
<th>Non-Mandatories</th>
</tr>
</thead>
<tbody>
<tr>
<td>Belmont Correctional Institution</td>
<td>100%</td>
<td>99.8%</td>
</tr>
<tr>
<td>Noble Correctional Institution</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>Madison Correctional Institution</td>
<td>100%</td>
<td>98.7%</td>
</tr>
<tr>
<td>Ross Correctional Institution</td>
<td>100%</td>
<td>99.5%</td>
</tr>
<tr>
<td>Franklin Medical Center</td>
<td>100%</td>
<td>97.7%</td>
</tr>
<tr>
<td>Southern Ohio Correctional Facility</td>
<td>100%</td>
<td>99.3%</td>
</tr>
<tr>
<td>Mansfield Correctional Institution</td>
<td>100%</td>
<td>99.5%</td>
</tr>
<tr>
<td>Allen/Oakwood Correctional Institution</td>
<td>100%</td>
<td>99.5%</td>
</tr>
<tr>
<td>Correctional Reception Center</td>
<td>100%</td>
<td>99.8%</td>
</tr>
<tr>
<td>Dayton Correctional Institution</td>
<td>100%</td>
<td>99.8%</td>
</tr>
<tr>
<td>Marion Correctional Institution</td>
<td>100%</td>
<td>98.5%</td>
</tr>
</tbody>
</table>

**Prison Rape Elimination Act**

In FY15, 11 institutions underwent an external Prison Rape Elimination Act (PREA) audit. BAPOC has not received all of the audit reports; however, through unofficial discussion with the PREA auditors BAPOC is anticipating that all facilities will be successfully 100 percent PREA certified. The following table shows the compliance level results for each facility from their 2015 PREA audit as well as the number of standards that were determined to be exceeding compliance expectations.

<table>
<thead>
<tr>
<th>Institution</th>
<th>PREA Audit Findings</th>
<th>Standards Exceeding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Belmont Correctional Institution</td>
<td>Compliant</td>
<td>6</td>
</tr>
<tr>
<td>Noble Correctional Institution</td>
<td>Compliant</td>
<td>3</td>
</tr>
<tr>
<td>Madison Correctional Institution</td>
<td>Compliant</td>
<td>0</td>
</tr>
<tr>
<td>Ross Correctional Institution</td>
<td>Compliant</td>
<td>2</td>
</tr>
<tr>
<td>Franklin Medical Center</td>
<td>Compliant</td>
<td>0</td>
</tr>
<tr>
<td>Southern Ohio Correctional Facility</td>
<td>Compliant</td>
<td>3</td>
</tr>
<tr>
<td>Mansfield Correctional Institution</td>
<td>Compliant</td>
<td>6</td>
</tr>
<tr>
<td>Allen/Oakwood Correctional Institution</td>
<td>Compliant</td>
<td>10</td>
</tr>
<tr>
<td>Correctional Reception Center</td>
<td>Compliant</td>
<td>8</td>
</tr>
<tr>
<td>Dayton Correctional Institution</td>
<td>Compliant</td>
<td>6</td>
</tr>
<tr>
<td>Marion Correctional Institution</td>
<td>Compliant</td>
<td>11</td>
</tr>
</tbody>
</table>
Employee Demographics

Employee Demographics FY 2015

<table>
<thead>
<tr>
<th>Total Staff</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Caucasian</td>
<td>6,963</td>
<td>2,695</td>
<td>9,658</td>
</tr>
<tr>
<td>African American</td>
<td>1,170</td>
<td>1,014</td>
<td>2,184</td>
</tr>
<tr>
<td>Other</td>
<td>209</td>
<td>67</td>
<td>276</td>
</tr>
<tr>
<td>Unknown</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Total Correctional Officers (CO)</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Caucasian</td>
<td>4,415</td>
<td>823</td>
<td>5,238</td>
</tr>
<tr>
<td>African American</td>
<td>710</td>
<td>429</td>
<td>1,139</td>
</tr>
<tr>
<td>Other</td>
<td>119</td>
<td>25</td>
<td>144</td>
</tr>
<tr>
<td>Unknown</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Total Parole Officers (PO)</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Caucasian</td>
<td>244</td>
<td>134</td>
<td>378</td>
</tr>
<tr>
<td>African American</td>
<td>47</td>
<td>56</td>
<td>103</td>
</tr>
<tr>
<td>Other</td>
<td>8</td>
<td>3</td>
<td>11</td>
</tr>
</tbody>
</table>

Fiscal Operations

Payroll

This section organizes expenditures by program and total funds, including property, staff and offenders. Expenditures are organized by the following: General Revenue Funds (GRF); Non-General Revenue Funds (non-GRF); revenue; expenditures; utility costs; Performance Contracts (PERF); Construction, Activation and Maintenance (CAM); and, payroll.
<table>
<thead>
<tr>
<th>Total Payroll</th>
<th>Average Cost per Employee</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY14 $918,904,338</td>
<td>$77,542</td>
</tr>
<tr>
<td>FY15 $925,097,808</td>
<td>$77,509</td>
</tr>
</tbody>
</table>
## Payroll Costs Breakdown FY 2015

<table>
<thead>
<tr>
<th>Category</th>
<th>FY14</th>
<th>Percentage FY 14</th>
<th>FY15</th>
<th>Percentage FY 15</th>
</tr>
</thead>
<tbody>
<tr>
<td>Base Wages</td>
<td>$466,665,007</td>
<td>51%</td>
<td>$471,623,696</td>
<td>51%</td>
</tr>
<tr>
<td>Leave</td>
<td>$90,209,050</td>
<td>10%</td>
<td>$90,810,286</td>
<td>10%</td>
</tr>
<tr>
<td>Misc. Charges</td>
<td>$13,722,562</td>
<td>1%</td>
<td>$14,640,769</td>
<td>2%</td>
</tr>
<tr>
<td>Benefits</td>
<td>$287,356,544</td>
<td>31%</td>
<td>$285,932,616</td>
<td>31%</td>
</tr>
<tr>
<td>Overtime</td>
<td>$60,951,176</td>
<td>7%</td>
<td>$62,090,442</td>
<td>7%</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td><strong>$918,904,339</strong></td>
<td></td>
<td><strong>$925,097,808</strong></td>
<td></td>
</tr>
</tbody>
</table>

---

### Payroll Costs Breakdown FY 2015 Diagram

- **Base Wages**
- **Leave**
- **Misc. Charges**
- **Benefits**
- **Overtime**

![Payroll Costs Breakdown FY 2015 Chart](chart-url)
## Offender Costs

### Offender Costs FY 2015

<table>
<thead>
<tr>
<th>Area</th>
<th>FY14</th>
<th>FY15</th>
<th>Grand Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Security</td>
<td>$29.93</td>
<td>$29.84</td>
<td>$551,306,042</td>
</tr>
<tr>
<td>Medical Services</td>
<td>$10.45</td>
<td>$9.68</td>
<td>$192,504,516</td>
</tr>
<tr>
<td>Administration*</td>
<td>$7.12</td>
<td>$6.86</td>
<td>$131,056,293</td>
</tr>
<tr>
<td>Support Services</td>
<td>$7.75</td>
<td>$8.24</td>
<td>$142,764,024</td>
</tr>
<tr>
<td>Facility Management</td>
<td>$5.21</td>
<td>$5.02</td>
<td>$95,875,361</td>
</tr>
<tr>
<td>Mental Health</td>
<td>$2.62</td>
<td>$2.75</td>
<td>$48,319,192</td>
</tr>
<tr>
<td>Unit Management</td>
<td>$2.71</td>
<td>$2.75</td>
<td>$49,871,316</td>
</tr>
<tr>
<td>Education Services</td>
<td>$1.68</td>
<td>$1.67</td>
<td>$30,856,869</td>
</tr>
<tr>
<td>Recovery Services</td>
<td>$0.44</td>
<td>$0.49</td>
<td>$8,081,484</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$67.90</strong></td>
<td><strong>$67.31</strong></td>
<td><strong>$1,250,635,097</strong></td>
</tr>
</tbody>
</table>

*Average daily cost per offender  *Includes private prison contract

---

### Offender Costs FY 2015

- **Security**: $29.93 (FY14) to $29.84 (FY15)
- **Medical Services**: $10.45 (FY14) to $9.68 (FY15)
- **Administration**: $7.12 (FY14) to $6.86 (FY15)
- **Support Services**: $7.75 (FY14) to $8.24 (FY15)
- **Facility Management**: $5.21 (FY14) to $5.02 (FY15)
- **Mental Health**: $2.62 (FY14) to $2.75 (FY15)
- **Unit Management**: $2.71 (FY14) to $2.75 (FY15)
- **Education Services**: $1.68 (FY14) to $1.67 (FY15)
- **Recovery Services**: $0.44 (FY14) to $0.49 (FY15)

**Total**: $67.90 (FY14) to $67.31 (FY15), $1,250,635,097
### GRF Expenditures FY 2015

<table>
<thead>
<tr>
<th>Category</th>
<th>FY 2014</th>
<th>FY 2015</th>
<th>Percent FY15</th>
</tr>
</thead>
<tbody>
<tr>
<td>Institution Operations</td>
<td>$908,780,502</td>
<td>$905,768,990</td>
<td>59.5%</td>
</tr>
<tr>
<td>Prisoner Compensation</td>
<td>$6,139,224</td>
<td>$6,000,000</td>
<td>0.4%</td>
</tr>
<tr>
<td>Halfway House</td>
<td>$44,555,206</td>
<td>$55,021,555</td>
<td>3.6%</td>
</tr>
<tr>
<td>Lease Rental Payments</td>
<td>$103,002,395</td>
<td>$96,327,402</td>
<td>6.3%</td>
</tr>
<tr>
<td>Community Non-Residential</td>
<td>$31,880,263</td>
<td>$38,247,581</td>
<td>2.5%</td>
</tr>
<tr>
<td>Community Misdemeanor</td>
<td>$12,759,596</td>
<td>$12,856,553</td>
<td>0.8%</td>
</tr>
<tr>
<td>CBCF</td>
<td>$64,224,472</td>
<td>$69,453,455</td>
<td>4.6%</td>
</tr>
<tr>
<td>Mental Health Services</td>
<td>$6,972,576</td>
<td>$70,141,420</td>
<td>4.6%</td>
</tr>
<tr>
<td>DPCS Operations</td>
<td>$66,977,550</td>
<td>$70,141,420</td>
<td>4.6%</td>
</tr>
<tr>
<td>Administrative Operations</td>
<td>$20,243,171</td>
<td>$21,044,249</td>
<td>1.4%</td>
</tr>
<tr>
<td>Medical Services</td>
<td>$227,555,635</td>
<td>$228,497,024</td>
<td>15.0%</td>
</tr>
<tr>
<td>Education Services</td>
<td>$19,102,051</td>
<td>$19,112,418</td>
<td>1.3%</td>
</tr>
<tr>
<td>Recovery Services</td>
<td></td>
<td></td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td><strong>$1,512,192,641</strong></td>
<td><strong>$1,522,470,647</strong></td>
<td></td>
</tr>
</tbody>
</table>

### GRF Expenditures FY 2015 Chart

- Bar chart showing the expenditures for different categories.
- FY 2014 is shown with blue bars, and FY 2015 is shown with green bars.
## Non-GRF Expenditures FY 2015

<table>
<thead>
<tr>
<th>Category</th>
<th>FY 2014</th>
<th>FY 2015</th>
<th>Percentage FY15</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pententiary Sewer Treatment</td>
<td>$2,195,368</td>
<td>$1,447,581</td>
<td>2.8%</td>
</tr>
<tr>
<td>Services &amp; Agriculture</td>
<td>$2,648,821</td>
<td>$3,046,632</td>
<td>3.4%</td>
</tr>
<tr>
<td>Prisoner Programs</td>
<td>$16,337,149</td>
<td>$16,505,074</td>
<td>20.7%</td>
</tr>
<tr>
<td>Transitional Control</td>
<td>$798,514</td>
<td>$1,052,612</td>
<td>1.0%</td>
</tr>
<tr>
<td>Property Receipts</td>
<td>$447,469</td>
<td>$77,618</td>
<td>0.6%</td>
</tr>
<tr>
<td>Training Academy Receipts</td>
<td>$271,265</td>
<td>$476,554</td>
<td>0.3%</td>
</tr>
<tr>
<td>Ohio Penal Industries</td>
<td>$44,603,250</td>
<td>$47,152,749</td>
<td>56.4%</td>
</tr>
<tr>
<td>Education Services</td>
<td>$3,226,608</td>
<td>$2,833,828</td>
<td>4.1%</td>
</tr>
<tr>
<td>State and Non-Federal Awards</td>
<td>$1,562,178</td>
<td>$867,669</td>
<td>2.0%</td>
</tr>
<tr>
<td>Information Technology Services</td>
<td>$245,686</td>
<td>$218,886</td>
<td>0.3%</td>
</tr>
<tr>
<td>Offender Financial Responsibility</td>
<td>$1,183,377</td>
<td>$1,569,028</td>
<td>1.5%</td>
</tr>
<tr>
<td>Laboratory Services</td>
<td>$2,101,238</td>
<td></td>
<td>2.7%</td>
</tr>
<tr>
<td>Federal Grants</td>
<td>$3,416,035</td>
<td>$2,991,747</td>
<td>4.3%</td>
</tr>
<tr>
<td>Federal Equitable Sharing</td>
<td></td>
<td>$684</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

Grand Total: $79,036,958 to $78,240,662

### Non-GRF Expenditures FY 2015

The graph illustrates the distribution of non-GRF expenditures for FY 2015, with bars representing different categories, such as Pententiary Sewer Treatment, Services & Agriculture, Prisoner Programs, etc., for both FY 2014 and FY 2015.
<table>
<thead>
<tr>
<th>Expenditures</th>
<th>FY 2014</th>
<th>FY 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>GRF</td>
<td>$1,512,192,641</td>
<td>$1,522,470,647</td>
</tr>
<tr>
<td>Non-GRF</td>
<td>$79,036,960</td>
<td>$78,240,662</td>
</tr>
<tr>
<td>CAM</td>
<td>$13,925,601</td>
<td>$33,802,648</td>
</tr>
<tr>
<td>Grand Total</td>
<td>$1,605,155,202</td>
<td>$1,634,513,957</td>
</tr>
</tbody>
</table>

**GRF, Non-GRF and Construction Activation and Maintenance (CAM)**

- **GRF**
  - FY 2014: $1,512,192,641
  - FY 2015: $1,522,470,647
- **Non-GRF**
  - FY 2014: $79,036,960
  - FY 2015: $78,240,662
- **CAM**
  - FY 2014: $13,925,601
  - FY 2015: $33,802,648
- **Grand Total**
  - FY 2014: $1,605,155,202
  - FY 2015: $1,634,513,957
### Utilities

#### Utilities Expenditures FY 2015

<table>
<thead>
<tr>
<th>Service</th>
<th>FY 2014</th>
<th>FY 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Natural Gas</td>
<td>$10,696,006</td>
<td>$8,695,236</td>
</tr>
<tr>
<td>Electricity</td>
<td>$15,394,467</td>
<td>$15,400,732</td>
</tr>
<tr>
<td>Water and Sewage</td>
<td>$12,671,986</td>
<td>$11,985,212</td>
</tr>
<tr>
<td>Performance Contracts</td>
<td>$3,144,651</td>
<td>$3,013,935</td>
</tr>
<tr>
<td>Other Utilities</td>
<td>$66,058</td>
<td>$82,566</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td><strong>$41,973,168</strong></td>
<td><strong>$39,177,681</strong></td>
</tr>
</tbody>
</table>

![Utilities Expenditures FY 2015 Chart](chart.png)

- **Natural Gas**
- **Electricity**
- **Water and Sewage**
- **Performance Contracts**
- **Other Utilities**

**Legend:**
- **FY 2014**
- **FY 2015**
### Electric Usage FY 2015

<table>
<thead>
<tr>
<th>Institution</th>
<th>KWH Used</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allen Oakwood Correctional Institution</td>
<td>6,598,064.00</td>
</tr>
<tr>
<td>Belmont Correctional Institution</td>
<td>8,637,600.00</td>
</tr>
<tr>
<td>Chillicothe Correctional Institution</td>
<td>9,762,121.00</td>
</tr>
<tr>
<td>Correctional Reception Center</td>
<td>5,655,851.00</td>
</tr>
<tr>
<td>Dayton Correctional Institution</td>
<td>3,177,824.00</td>
</tr>
<tr>
<td>Franklin Medical Center</td>
<td>5,647,546.00</td>
</tr>
<tr>
<td>Grafton Correctional Institution</td>
<td>5,316,236.00</td>
</tr>
<tr>
<td>Lebanon Correctional Institution</td>
<td>7,112,560.00</td>
</tr>
<tr>
<td>London Correctional Institution</td>
<td>11,370,332.00</td>
</tr>
<tr>
<td>Lorain Reception Center</td>
<td>3,938,400.00</td>
</tr>
<tr>
<td>Madison Correctional Institution</td>
<td>8,088,108.76</td>
</tr>
<tr>
<td>Mansfield Correctional Institution</td>
<td>8,793,798.00</td>
</tr>
<tr>
<td>Marion Correctional Institution</td>
<td>6,397,915.40</td>
</tr>
<tr>
<td>Noble Correctional Institution</td>
<td>7,646,600.00</td>
</tr>
<tr>
<td>Northeast Reintegration Center</td>
<td>2,431,540.00</td>
</tr>
<tr>
<td>Ohio Reformatory for Women</td>
<td>6,729,102.00</td>
</tr>
<tr>
<td>Ohio State Penitentiary</td>
<td>5,027,302.00</td>
</tr>
<tr>
<td>Pickaway Correctional Institution</td>
<td>16,392,214.00</td>
</tr>
<tr>
<td>Ross Correctional Institution</td>
<td>8,080,701.00</td>
</tr>
<tr>
<td>Richland Correctional Institution</td>
<td>10,126,183.00</td>
</tr>
<tr>
<td>Southeastern Correctional Complex - Hocking</td>
<td>1,257,373.00</td>
</tr>
<tr>
<td>Southeastern Correctional Complex - Lancaster</td>
<td>6,322,631.00</td>
</tr>
<tr>
<td>Southern Ohio Correctional Facility</td>
<td>6,883,200.00</td>
</tr>
<tr>
<td>Trumbull Correctional Institution</td>
<td>4,830,480.00</td>
</tr>
<tr>
<td>Toledo Correctional Institution</td>
<td>5,559,097.00</td>
</tr>
<tr>
<td>Warren Correctional Institution</td>
<td>5,039,003.00</td>
</tr>
</tbody>
</table>

Total KWH Used 176,821,782.16

---

**Electric Usage (kwh) FY 2015**

![Graph showing electric usage by facility](image-url)
### Natural Gas Usage FY 2015

<table>
<thead>
<tr>
<th>Institution</th>
<th>MCF Used</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allen Oakwood Correctional Institution</td>
<td>38,749.00</td>
</tr>
<tr>
<td>Belmont Correctional Institution</td>
<td>47,004.60</td>
</tr>
<tr>
<td>Chillicothe Correctional Institution</td>
<td>171,531.00</td>
</tr>
<tr>
<td>Correctional Reception Center</td>
<td>29,275.00</td>
</tr>
<tr>
<td>Dayton Correctional Institution</td>
<td>86,279.40</td>
</tr>
<tr>
<td>Franklin Medical Center</td>
<td>21,445.80</td>
</tr>
<tr>
<td>Grafton Correctional Institution</td>
<td>51,148.00</td>
</tr>
<tr>
<td>Lebanon Correctional Institution</td>
<td>132,784.00</td>
</tr>
<tr>
<td>London Correctional Institution</td>
<td>71,149.00</td>
</tr>
<tr>
<td>Lorain Reception Center</td>
<td>29,089.60</td>
</tr>
<tr>
<td>Madison Correctional Institution</td>
<td>71,343.00</td>
</tr>
<tr>
<td>Mansfield Correctional Institution</td>
<td>58,304.50</td>
</tr>
<tr>
<td>Marion Correctional Institution</td>
<td>144,582.39</td>
</tr>
<tr>
<td>Noble Correctional Institution</td>
<td>29,676.00</td>
</tr>
<tr>
<td>Northeast Reintegration Center</td>
<td>14,992.00</td>
</tr>
<tr>
<td>Ohio Reformatory for Women</td>
<td>56,554.00</td>
</tr>
<tr>
<td>Ohio State Penitentiary</td>
<td>20,877.00</td>
</tr>
<tr>
<td>Pickaway Correctional Institution</td>
<td>53,480.40</td>
</tr>
<tr>
<td>Ross Correctional Institution</td>
<td>48,611.00</td>
</tr>
<tr>
<td>Richland Correctional Institution</td>
<td>41,278.00</td>
</tr>
<tr>
<td>Southeastern Correctional Complex - Hocking</td>
<td>11,991.00</td>
</tr>
<tr>
<td>Southeastern Correctional Complex - Lancaster</td>
<td>79,492.00</td>
</tr>
<tr>
<td>Southern Ohio Correctional Facility</td>
<td>101,266.00</td>
</tr>
<tr>
<td>Trumbull Correctional Institution</td>
<td>38,746.00</td>
</tr>
<tr>
<td>Toledo Correctional Institution</td>
<td>44,590.00</td>
</tr>
<tr>
<td>Warren Correctional Institution</td>
<td>45,963.00</td>
</tr>
</tbody>
</table>

Total MCF Used: 1,540,201.69

### Natural Gas Usage (mcf) FY 2015

[Bar chart showing natural gas usage by institution]
## Water Usage FY 2015

<table>
<thead>
<tr>
<th>Institution</th>
<th>Gallons Used</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allen Oakwood Correctional Institution</td>
<td>89,056,578.84</td>
</tr>
<tr>
<td>Belmont Correctional Institution</td>
<td>70,090,000.00</td>
</tr>
<tr>
<td>Chillicothe Correctional Institution</td>
<td>205,524,900.00</td>
</tr>
<tr>
<td>Correctional Reception Center</td>
<td>76,801,995.00</td>
</tr>
<tr>
<td>Dayton Correctional Institution</td>
<td>48,201,475.32</td>
</tr>
<tr>
<td>Franklin Medical Center</td>
<td>32,654,968.00</td>
</tr>
<tr>
<td>Grafton Correctional Institution</td>
<td>67,099,793.00</td>
</tr>
<tr>
<td>Lebanon Correctional Institution</td>
<td>145,852,922.00</td>
</tr>
<tr>
<td>London Correctional Institution</td>
<td>139,514,940.00</td>
</tr>
<tr>
<td>Lorain Reception Center</td>
<td>69,779,040.00</td>
</tr>
<tr>
<td>Madison Correctional Institution</td>
<td>101,387,160.00</td>
</tr>
<tr>
<td>Mansfield Correctional Institution</td>
<td>62,836,368.00</td>
</tr>
<tr>
<td>Marion Correctional Institution</td>
<td>178,559,920.83</td>
</tr>
<tr>
<td>Noble Correctional Institution</td>
<td>71,307,000.00</td>
</tr>
<tr>
<td>Northeast Reintegration Center</td>
<td>42,224,542.90</td>
</tr>
<tr>
<td>Ohio Reformatory for Women</td>
<td>63,489,748.00</td>
</tr>
<tr>
<td>Ohio State Penitentiary</td>
<td>7,248,120.00</td>
</tr>
<tr>
<td>Pickaway Correctional Institution</td>
<td>93,869,105.00</td>
</tr>
<tr>
<td>Ross Correctional Institution</td>
<td>155,045,100.00</td>
</tr>
<tr>
<td>Richland Correctional Institution</td>
<td>6,543,958.44</td>
</tr>
<tr>
<td>Southeastern Correctional Complex - Hocking</td>
<td>15,987,800.00</td>
</tr>
<tr>
<td>Southeastern Correctional Complex - Lancaster</td>
<td>74,253,000.00</td>
</tr>
<tr>
<td>Southern Ohio Correctional Facility</td>
<td>28,165,487.00</td>
</tr>
<tr>
<td>Trumbull Correctional Institution</td>
<td>64,126,842.00</td>
</tr>
<tr>
<td>Toledo Correctional Institution</td>
<td>43,945,279.72</td>
</tr>
<tr>
<td>Warren Correctional Institution</td>
<td>92,548,000.00</td>
</tr>
</tbody>
</table>

Total GAL Used 2,046,600,044.05

![Water Usage (gal) FY 2015](image-url)
Offender Demographics

### Reception Center Intake FY 2015

<table>
<thead>
<tr>
<th></th>
<th>CRC Male</th>
<th>LorCI Male</th>
<th>ORW Female</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY14 Commitments</td>
<td>10,364</td>
<td>6,938</td>
<td>2,818</td>
<td>20,094</td>
</tr>
<tr>
<td>FY15 Commitments</td>
<td>9,848</td>
<td>7,104</td>
<td>2,803</td>
<td>19,755</td>
</tr>
</tbody>
</table>

**Total Commitments for FY 2012 - 20,094**
## Race and Gender

### Commitments by Race and Ethnicity FY 2015

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>Male</th>
<th>Female</th>
</tr>
</thead>
<tbody>
<tr>
<td>Black</td>
<td>6866</td>
<td>506</td>
</tr>
<tr>
<td>White</td>
<td>9610</td>
<td>2265</td>
</tr>
<tr>
<td>Hispanic</td>
<td>383</td>
<td>19</td>
</tr>
<tr>
<td>Native American</td>
<td>15</td>
<td>2</td>
</tr>
<tr>
<td>Asian</td>
<td>21</td>
<td>4</td>
</tr>
<tr>
<td>Other</td>
<td>57</td>
<td>7</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>16952</strong></td>
<td><strong>2803</strong></td>
</tr>
</tbody>
</table>

### Commitments by Race and Ethnicity FY 2015

- **Black FY14**: 6866
- **Black FY15**: 506
- **White FY14**: 9610
- **White FY15**: 2265
- **Hispanic FY14**: 383
- **Hispanic FY15**: 19
- **Native American FY14**: 15
- **Native American FY15**: 2
- **Asian FY14**: 21
- **Asian FY15**: 4
- **Other FY14**: 57
- **Other FY15**: 7

- **Total FY12 - 20,094 Commitments**

![Commitments by Race and Ethnicity FY 2015 graph](chart.png)
### Commitment Level

#### Commitments by Age FY 2015

<table>
<thead>
<tr>
<th>Age</th>
<th>Male</th>
<th>Female</th>
</tr>
</thead>
<tbody>
<tr>
<td>15</td>
<td>1</td>
<td>-</td>
</tr>
<tr>
<td>16</td>
<td>12</td>
<td>-</td>
</tr>
<tr>
<td>17</td>
<td>36</td>
<td>3</td>
</tr>
<tr>
<td>18</td>
<td>245</td>
<td>13</td>
</tr>
<tr>
<td>19</td>
<td>488</td>
<td>44</td>
</tr>
<tr>
<td>20</td>
<td>564</td>
<td>55</td>
</tr>
<tr>
<td>21-24</td>
<td>2,718</td>
<td>427</td>
</tr>
<tr>
<td>25-29</td>
<td>3,515</td>
<td>720</td>
</tr>
<tr>
<td>30-34</td>
<td>3,058</td>
<td>604</td>
</tr>
<tr>
<td>35-39</td>
<td>2,189</td>
<td>358</td>
</tr>
<tr>
<td>40-44</td>
<td>1,540</td>
<td>246</td>
</tr>
<tr>
<td>45-49</td>
<td>1,070</td>
<td>155</td>
</tr>
<tr>
<td>50-54</td>
<td>808</td>
<td>107</td>
</tr>
<tr>
<td>55-59</td>
<td>433</td>
<td>49</td>
</tr>
<tr>
<td>60-64</td>
<td>166</td>
<td>17</td>
</tr>
<tr>
<td>65-69</td>
<td>62</td>
<td>4</td>
</tr>
<tr>
<td>70-74</td>
<td>27</td>
<td>-</td>
</tr>
<tr>
<td>75-79</td>
<td>14</td>
<td>1</td>
</tr>
<tr>
<td>80 and Over</td>
<td>6</td>
<td>-</td>
</tr>
</tbody>
</table>

#### Commitments by Age FY 2015

![Image of Commitments by Age FY 2015 graph]
### Felony Commitments FY 2015

<table>
<thead>
<tr>
<th>Felony/Sentence Category</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Death</td>
<td>2</td>
<td>-</td>
<td>2</td>
</tr>
<tr>
<td>Life</td>
<td>294</td>
<td>12</td>
<td>306</td>
</tr>
<tr>
<td>1st Degree</td>
<td>1,640</td>
<td>138</td>
<td>1,778</td>
</tr>
<tr>
<td>2nd Degree</td>
<td>2,920</td>
<td>331</td>
<td>3,251</td>
</tr>
<tr>
<td>3rd Degree</td>
<td>4,908</td>
<td>765</td>
<td>5,673</td>
</tr>
<tr>
<td>4th Degree</td>
<td>3,334</td>
<td>531</td>
<td>3,865</td>
</tr>
<tr>
<td>5th Degree</td>
<td>3,854</td>
<td>1,026</td>
<td>4,880</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>16,952</td>
<td>2,803</td>
<td>19,755</td>
</tr>
</tbody>
</table>

### Felony Commitments FY 2015

![Graph showing Felony Commitments FY 2015](image)
## Commitment Offenses FY 2015

<table>
<thead>
<tr>
<th>Offense Category</th>
<th>Male</th>
<th>Female</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Crimes Against Persons</td>
<td>4,433</td>
<td>440</td>
<td>4,873</td>
</tr>
<tr>
<td>Sex</td>
<td>1,443</td>
<td>47</td>
<td>1,490</td>
</tr>
<tr>
<td>Burglary</td>
<td>1,945</td>
<td>261</td>
<td>2,206</td>
</tr>
<tr>
<td>Misc. Property</td>
<td>2,007</td>
<td>485</td>
<td>2,492</td>
</tr>
<tr>
<td>Drugs</td>
<td>4,240</td>
<td>1,089</td>
<td>5,329</td>
</tr>
<tr>
<td>Motor Vehicle</td>
<td>271</td>
<td>29</td>
<td>300</td>
</tr>
<tr>
<td>Fraud</td>
<td>342</td>
<td>135</td>
<td>477</td>
</tr>
<tr>
<td>Firearms</td>
<td>1,091</td>
<td>34</td>
<td>1,125</td>
</tr>
<tr>
<td>Crimes Against Public Justice/Administration</td>
<td>1,170</td>
<td>283</td>
<td>1,453</td>
</tr>
<tr>
<td>Other</td>
<td>10</td>
<td></td>
<td>10</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>16,952</td>
<td>2,803</td>
<td>19,755</td>
</tr>
</tbody>
</table>

### Commitment Offenses FY 2015 Chart

The chart illustrates the distribution of commitment offenses by category for FY 2015, showing a breakdown by gender (Male FY14, Male FY15, Female FY14, Female FY15). The chart highlights the significant increase in offenses related to crimes against persons and drugs, with a notable decrease in other categories.
Directories

**Corrections Training Academy**
Reginald A. Wilkinson Corrections Training Academy (CTA)
11781 State Route 762
Orient, Ohio 43146
614-877-4345
Superintendent Dr. Tracy Reveal

**Institutions**

**Allen/Oakwood Correctional Institution (AOCI)**
Northwest Region
P. O. Box 4501
2338 North West Street
Lima, OH 45802
419-224-8000
Fax 419-224-5828
Warden Ed Sheldon

**Belmont Correctional Institution (BeCI)**
Southeast Region
P. O. Box 540
68518 Bannock Road, S.R. 331
St. Clairsville, OH 43950
740-695-5169
Fax 740-526-0511
Warden Michele Miller

**Chillicothe Correctional Institution (CCI)**
Southwest Region
P. O. Box 5500
15802 State Route 104 North
Chillicothe, OH 45601
740-774-7080
Fax 740-779-5398
Warden Charlotte Jenkins

**Correctional Reception Center (CRC)**
Southeast Region
11271 State Route 762
Orient, OH 43146
614-877-2441
Fax 614-877-3853
Warden Rick Chuvalas
Dayton Correctional Institution (DCI)
Southwest Region
P. O. Box 17249
4104 Germantown Street
Dayton, OH 45417
937-263-0060
Fax 937-263-1322
Warden Wanza Jackson

Franklin Medical Center (FMC)
1990 Harmon Avenue
Columbus, OH 43223
614-445-5960
Fax 614-445-7040
Warden Charles V. Bradley

Grafton Correctional Institution (GCI)
Northeast Region
2500 South Avon Beldon Road
Grafton, OH 44044
440-748-1161
Fax 440-748-2521
Warden LaShann Eppinger

Lebanon Correctional Institution (LeCI)
Southwest Region
P. O. Box 56
State Route 63
Lebanon, OH 45036
513-932-1211
Fax 513-932-1320
Warden Ernie Moore

London Correctional Institution (LoCI)
Southwest Region
P. O. Box 69
1580 State Route 56
London, OH 43140
740-852-2454
Fax 740-845-3399
Warden Terry Tibbals

Lorain Correctional Institution (LorCI)
Northeast Region
2075 South Avon Beldon Road
Grafton, OH 44044
440-748-1049
Fax 440-748-2191
Warden Kimberly Clipper

Madison Correctional Institution (MaCI)
Southwest Region
P. O. Box 740
1851 State Route 56
London, OH 43140-0740
740-852-9777
Fax 740-852-3666
Warden Rhonda Richard

Mansfield Correctional Institution (ManCI)
Northwest Region
P. O. Box 788
1150 North Main Street
Mansfield, OH 44901
419-525-4455
Fax 419-524-8022
Warden Alan Lazaroff
<table>
<thead>
<tr>
<th>Institution</th>
<th>Region/Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marion Correctional Institution (MCI)</td>
<td>Northwest Region, P. O. Box 57, 940 Marion-Williamsport Road, Marion, OH 43302, 740-382-5781, Fax 740-387-8736, Warden Jason Bunting</td>
</tr>
<tr>
<td>Noble Correctional Institution (NCI)</td>
<td>Southeast Region, 15708 McConnelsville Road, Caldwell, OH 43724, 740-732-5188, Fax 740-732-2651, Warden Tim Buchanan</td>
</tr>
<tr>
<td>Northeast Reintegration Center (NERC)</td>
<td>Northeast Region, 2675 East 30th Street, Cleveland, OH 44115, 216-771-6460, Fax 216-787-3540, Acting Warden Sherry Klouser</td>
</tr>
<tr>
<td>Ohio Reformatory for Women (ORW)</td>
<td>Northwest Region, 1479 Collins Avenue, Marysville, OH 43040, 937-642-1065, Fax 937-642-7678, Warden Ronette Burkes</td>
</tr>
<tr>
<td>Ohio State Penitentiary (OSP)</td>
<td>Northeast Region, 878 Coitsville-Hubbard Road, Youngstown, OH 44505, 330-743-0700, Fax 330-743-0841, Warden Jay Forshey</td>
</tr>
<tr>
<td>Pickaway Correctional Institution (PCI)</td>
<td>Southeast Region, P. O. Box 209, 11781 State Route 762, Orient, OH 43146, 614-877-4362, Fax 614-877-4514, Warden Jeff Lisath</td>
</tr>
<tr>
<td>Richland Correctional Institution (RiCI)</td>
<td>Northwest Region, 1001 Olivesburg Road, P. O. Box 8107, Mansfield, OH 44901, 419-526-2100, Fax 419-521-2810, Warden Maggie Bradshaw</td>
</tr>
<tr>
<td>Ross Correctional Institution (RCI)</td>
<td>Southwest Region, P. O. Box 7010, 16149 State Route 104, Chillicothe, OH 45601, 740-774-7050, Fax 740-774-7055, Warden Mark Hooks</td>
</tr>
</tbody>
</table>
Southeastern Correctional Complex (SCC)
Southeast Region
5900 B.I.S. Road
Lancaster location:
Lancaster, OH 43130
740-653-4324
Fax 740-753-5371

Nelsonville location:
P. O. Box 5
16759 Snake Hollow Road
Nelsonville, OH 45764
740-753-1917
Fax 740-753-4277
Warden Brian Cook

Southern Ohio Correctional Facility (SOCF)
Southeast Region
P. O. Box 45699
Lucasville-Minford Road
Lucasville, OH 45699
740-259-5544
Fax 740-259-2882
Warden Ron Erdos

Toledo Correctional Institution (ToCI)
Northwest Region
2001 East Central Avenue
Toledo, OH 43608
419-726-7977
Fax 419-726-7157
Warden John Coleman

Trumbull Correctional Institution (TCI)
Northeast Region
P. O. Box 901
5701 Burnett Road
Leavittsburg, OH 44430
330-898-0820
Fax 330-898-0848
Warden Christopher LaRose

Warren Correctional Institution (WCI)
Southwest Region
P. O. Box 120
State Route 63
Lebanon, OH 45036
513-932-3388
Fax 513-933-0150
Warden George Crutchfield
<table>
<thead>
<tr>
<th>Privately Operated Facilities</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>North Central Correctional Complex (NCCC)</strong></td>
</tr>
<tr>
<td>Northwest Region</td>
</tr>
<tr>
<td>P. O. Box 1812</td>
</tr>
<tr>
<td>670 Marion Williamsport Road East</td>
</tr>
<tr>
<td>Marion, OH 43302</td>
</tr>
<tr>
<td>740-387-7040</td>
</tr>
<tr>
<td>Fax 740-387-5575</td>
</tr>
<tr>
<td>Warden Neil Turner</td>
</tr>
</tbody>
</table>
Ohio Penal Industries
Sherri Duffey, Chief of Industries

**Allen/Oakwood Correctional Institution**
Total Inmates Assigned: 139
Industry: Garment
Mike Landin, Industry Manager
2338 Northwest Street
Lima, Ohio 45801
419.228.9265

**Belmont Correctional Institution**
Total Inmates Assigned: 22
Industry: Toilet Tissue
Chris Balog, Industry Manager
68518 Bannock Road
St. Clairsville, Ohio 43950
740.695.5169 Ext. 2284

**Chillicothe Correctional Institution**
Total Inmates Assigned: 219
Industry: Chair & Mattress
Rick Frances, Industry Manager
Industry: Vehicle Modification
Woody Coey, Industry Manager
15802 St. Rt. 104 North
P.O. Box 5500
Chillicothe, Ohio 45601
740.774.7080
Ext. 2273 - Chair & Mattress
Ext. 2440 - Vehicle Mod

**Grafton Correctional Institution**
Total Inmates Assigned: 27
Industry: Braille
Industry: Fragrances (Oils/Lotions)
Brad Williams, Superintendent
2500 South Avon-Beldon Road
Grafton, Ohio 44044
440.748.1161

**Lebanon Correctional Institution**
Total Inmates Assigned: 192
Industry: License Plates
Ken Van Cleve, Industry Manager
Industry: Validation
Industry: Distribution Center
Bob Seeley, Industry Manager
3791 St. Rt. 63
P.O. Box 56
Lebanon, Ohio 45036
513.932.1211
Ext. 3026 - License Plate
Ext. 3722 - Distribution Center
513.932.8072 - Validation

**London Correctional Institution**
Total Inmates Assigned: 140
Industry: Dental
Bruce Sears, Industry Manager
Industry: Deburring
Frank Penwell, Superintendent
P.O. Box 69
1580 St. Rt. 56
London, Ohio 43140
740.845.3384 - Dental
740.852.2454 Ext. 1220 - Deburring
Madison Correctional Institution  
Total Inmates Assigned: 36  
Industry: Modular Furniture/Tables  
Industry: Plastic Bags  
Darrell Hallam, Industry Manager  
1851 St. Rt. 56  
P.O. Box 740  
London, Ohio 43140  
740.852.9777 Ext. 2420

Mansfield Correctional Institution  
Total Inmates Assigned: 95  
Industry: Corrugated Containers  
Industry: Deflashing  
James Slagle, Industry Manager  
1150 North Main St.  
P.O. 788  
Mansfield, Ohio 44901  
419.526.2000 Ext. 2603

Marion Correctional Institution  
Total Inmates Assigned: 64  
Industry: Metal Fabrication  
Joe Forrester, Industry Manager  
P.O. Box 57  
Marion, Ohio 43302  
740.383.1823

Ohio Reformatory for Women  
Total Inmates Assigned: 69  
Industry: Flags  
Industry: Optical Lab  
Cindy Salzgaber, Industry Manager  
1479 Collins Avenue  
Marysville, OH 43040  
937-644-1069

Pickaway Correctional Institution  
Total Inmates Assigned: 78  
Industry: Central Distribution  
Jeff McNulty, Industry Manager  
Industry: Print  
Bill Dixon, Industry Manager  
Industry: Modular Installation  
Brent Dennis, Industry Manager  
11781 St. Rt. 762  
P.O. Box 209  
Orient, Ohio 43146  
614.877.4507 - Distribution  
614.877.2312 - Print  
614.554.4815 - Modular Install

Southeastern Correctional Institution  
Total Inmates Assigned: 61  
Industry: Janitorial  
Bob Starkey, Industry Manager  
5900 B.I.S. Road  
Lancaster, Ohio 43310  
740.687.1748

Warren Correctional Institution  
Total Inmates Assigned: 38  
Industry: Metal Furniture  
Industry: Binders  
Phil Bush, Industry Manager  
P.O. Box 120  
5787 St. Rt. 63  
Lebanon, Ohio 45036  
513.932.3388 Ext 2107

*Offenders housed at FMC
# Community-Based Correctional Facilities

<table>
<thead>
<tr>
<th>County</th>
<th>Counties</th>
<th>Director/Manager</th>
<th>Address</th>
<th>Phone</th>
<th>Fax</th>
<th>Email</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allen County</td>
<td>Auglaize, Hancock, Hardin, Mercer, Putnam,</td>
<td>Brent Burk, Executive Director</td>
<td>W.O.R.T.H. Center 243 E Bluelick Rd P O Box 5305 Lima, OH 45802</td>
<td>419.222.3339 x 204</td>
<td>419.224.6318</td>
<td><a href="mailto:bburk@allencountyohio.com">bburk@allencountyohio.com</a></td>
</tr>
<tr>
<td></td>
<td>Paulding, Shelby, Van Wert</td>
<td></td>
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<td></td>
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</tr>
<tr>
<td>Athens County</td>
<td>Fairfield, Gallia, Hocking, Jackson, Meigs,</td>
<td>Monda H. DeWeese, Executive Director</td>
<td>SEPTA Correctional Facility 7 W Twenty-Nine Drive Nelsonville, OH 45764</td>
<td>740.753.5000</td>
<td>740.753.4614</td>
<td><a href="mailto:monda.deweese@septacbcf.org">monda.deweese@septacbcf.org</a></td>
</tr>
<tr>
<td></td>
<td>Morgan, Perry, Vinton, Washington</td>
<td></td>
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</tr>
<tr>
<td>Butler County</td>
<td></td>
<td>Cathy Jo Veroni, Manager</td>
<td>Community Correctional Center for Butler, Clermont and Warren Counties 5234 State Route 63 Lebanon, OH 45036</td>
<td>513.933.9304</td>
<td>513.933.9305</td>
<td><a href="mailto:cathy.veroni@talberthouse.org">cathy.veroni@talberthouse.org</a></td>
</tr>
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<td></td>
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<td></td>
</tr>
<tr>
<td>Cuyahoga County</td>
<td></td>
<td>Anne Connell-Freund, Executive Vice President of Operations Illya McGee, Vice President of Correctional Programs Mike Randle, Program Manager Nancy R. McDonnell CBCF</td>
<td>3540 Croton Avenue Cleveland, OH 44115</td>
<td>216.698.3100</td>
<td>216.431.0788</td>
<td><a href="mailto:annefreund@orianahouse.org">annefreund@orianahouse.org</a> <a href="mailto:MikeRandle@orianahouse.org">MikeRandle@orianahouse.org</a></td>
</tr>
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<td></td>
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</tr>
</tbody>
</table>
Clark/Union County
Champaign, Delaware, Logan, Madison, Marion, Morrow

Dave Ervin, Executive Director
West Central Community Correctional Facility
18200 State Route 4
Marysville, OH 43040
PH: 937.644.2838
Fax: 937.644-3698
dervin@wcccf.org

Hamilton County
Hamilton

Lisa Titus, Executive Director
RiverCity Correctional Center
3220 Colerain Avenue
Cincinnati, OH45225
PH: 513.946.6900
Fax: 513.946-6999
ltitus@cms.hamilton-co.org

Franklin County
Franklin

Molly Robbins, Director
Franklin County CBCF
1745 Alum Creek Drive
Columbus, OH 43207
PH: 614.525.4600
Fax: 614.525.4606
mollyrobbins@fccbcf.org

Jefferson County
Belmont, Columbiana, Carroll, Guernsey, Harrison, Monroe, Noble

Gene Gallo, Executive Director
Eastern Ohio Correctional Center
470 State Route 43
P O Box 2400
Wintersville, OH 43953
PH: 740.765.4324
Fax: 740.765.4533
Female Facility:227 N Market Street
Lisbon, OH44432
PH: (330) 420-0288
ggallo@cbcf41.org

Lorain County
Medina

Mike Willets, Executive Director
Lorain/Medina CBCF
9892 Murray Ridge Road
Elyria, OH44035
PH: 440.281-9708
Fax: 440.281-9713
mwillets@lmcbcf.com

Lucas County

Bud Hite, Executive Director
Lucas County Correctional Treatment Facility
1100 Jefferson Avenue
Toledo, OH 43624
PH: 419.213.6200
Fax: 419.255.1447
bhite@co.lucas.oh.us
Mahoning County
Dave Stillwagon, Executive Director
Mahoning County CBCF
Community Corrections Association
1507 Market Street
Youngstown, OH 44507
PH: 330.744.5143
Fax: 330.742.8661
daves@ccaworks.org

Montgomery County
Mike Flannery, Executive Director
MonDay Community Correctional Institution
1951 S Gettysburg Avenue
Dayton, OH 45417-4160
PH: 937.496.7300
Fax: 937.496.7344
mflannery@mondaycbcf.com

Scioto County
Adams, Brown, Clinton, Highland, Lawrence,
Pickaway, Pike, Ross

Eddie Philabaun, Executive Director
STAR Community Justice Center
4578 Gallia Pike
Franklin Furnace, OH 45629
PH: 740.354.9026
Fax: 740.354-9076
ephilabaun@starcjc.com

Seneca County
Ashland, Crawford, Erie, Huron, Ottawa, Richland,
Sandusky, Wyandot

Anne Connell-Freund, Executive Vice President of Operations
Jason Varney, Vice President of Correctional Programs
CROSSWAEH CBCF
P O Box 350
Tiffin, OH 44883
PH: 330.535.8116 – Oriana House
Fax: 330.996.2233
Male Facility: 3055 S SR 100
PH: 419.447.1444
Fax: 419.447.1431
Female Facility: 3091 S SR 100
Tiffin, OH 44883
PH: 419.447.1444
Fax: 419.447.1431
annefreund@orianahouse.org
jasonvarney@orianahouse.org
Stark County
Holmes, Tuscarawas, Wayne

Craig S. Prysock, Director
Stark Regional Community Correction Center
4433 Lesh Street N E
Louisville, OH44641
PH:  330.588.2500
Fax: 330.588.2505
cprysock@srccc.net

Summit County

Anne Connell-Freund, Executive Vice President of Operations
Summit County CBCF (Male Facility)
264 E Crosier Street
P O Box 1501
Akron, OH44309
PH:  330.996.7296
Fax: 330.996.2232
Female Facility: 941 Sherman Street
PH:  330.374.9610
Fax: 330.374.9620
Oriana House
PH:  330.535.8116
Fax: 330.996.2233
annefreund@orianahouse.org

Wood County
Defiance, Fulton, Henry, Williams

Trumbull County
Ashtabula, Geauga, Lake, Portage

Jake Jones, Executive Director
Northeast Ohio Community Alternative Program
411 Pine Avenue SE
Warren, OH44483
PH:  330.675.2669
Fax: 330.675.2670
j.jones@neocap.org

Cary Williams, Executive Director
Northwest Community Correctional Center
1740 East Gypsy Lane Road
Bowling Green, OH43402
PH:  419.354.7444
Fax: 419.354.7445
cwilliams@co.wood.oh.us
Halfway Houses

**ALVIS HOUSE**
2100 Stella Court
Columbus, OH 43215
Denise Robinson, President & CEO
Debra Buccilla, COO
Administrative Office
PH: 614.252.8402
Fax: 614.252.5326
Info@alvishouse.org

**ALVIS HOUSE - Alum Creek**
1755 Alum Creek Drive
Columbus, OH 43207

**ALVIS HOUSE - Breslin Hall**
971 Bryden Road
Columbus, OH 43205

**ALVIS HOUSE - Alum Creek**
1755 Alum Creek Drive
Columbus, OH 43207

**ALVIS HOUSE - Cope House**
42 Arnold Place
Dayton, OH 45407

**ARCA**
14932 Euclid Ave.
Cleveland, OH 44112
Ruby Black, CEO
Mike Smith, Program Director
PH: 216.481.9500
Fax: 216.432.9121

**BEHAVIORAL HEALTH CARE PARTNERS OF CENTRAL OHIO, INC**
Patrick Evans, CEO
Sharon Stockton, Director AOD Treatment Services
69 Granville Street
Newark, OH 43055
Spencer House (male)
74 Granville Street
Newark, OH 43055
Courage House (female)
PH: 740.345.7030
Fax: 740.345.7454

**COMMUNITY ASSESSMENT & TREATMENT SERVICES**
8415 Broadway Ave.
Cleveland, OH 44105
Roxanne Wallace, Exec. Director
Dan Cratcha, Associate Director
PH: 216.441.0200
Fax: 216.441.3176

**COMMUNITY CORRECTIONS ASSOCIATION**
1608 Market Street
Youngstown, OH 44407
Male facility
1764 Market Street
Youngstown, OH 44407
Richard Billak, Ph.D., CEO
Jeremy Simpson, COO
Male and female facility
PH: 330.744.5143
Fax: 330.742.8661
COMMUNITY TRANSITIONS CENTER
151 E. Hubert Ave.
Lancaster, OH 43130
Dave Smalley, General Manager
Tina Hunter, Director
PH: 740.689.1200
Fax: 740.689.0191

COMMUNITY TREATMENT and CORRECTION CENTER
1432 E. Tuscarawas
Canton, OH 44707
Administrative Office
Chandra Bryant, Exec. Director
1200 Market Avenue S.
Canton, OH 44707
Facility
Vicki Williams, Program Director
PH: 330.456.3565
PH: 330.453.8401
Fax: 330.453.8430

OHIO LINK
2012 Madison Avenue
Toledo, OH 43624
Omar Drummond, Regional Director
PH: 419.241.4308
Fax: 419.241.4706
517 S. Main Street
Lima, OH 45804
PH: 419.225.8793
Fax: 419.225.9273

ORIANA HOUSE
885 E. Buchtel Avenue (Admin. Office)
Akron, OH 44305
James Lawrence, President & CEO
Anne Connell-Freund,
Executive Vice President of Operations
PH: 330.535.8116
Fax: 330.996.2233

ORIANA HOUSE -RCC
222 Power Street
Akron, OH 44304

ORIANA HOUSE -RIP
40 E. Glenwood Ave.
Akron, OH 44304

ORIANA HOUSE - TMRC and SHARP
55 E. Glenwood Ave.
Akron, OH 44304

ORIANA HOUSE - CCTC
1829 E. 55th Street
Cleveland, OH 44103

ORIANA HOUSE - LECCC
1845 Superior Street
Sandusky, OH 44870

THE SALVATION ARMY HARBOR LIGHT
1710 Prospect Avenue
Cleveland, OH 44115
Beau Hill, Exec. Director
Debbie Winston, Corrections Director
PH: 216.781.3773
Fax: 216.781.2265
TALBERT HOUSE
2600 Victory Parkway
Cincinnati, OH  45206
Neil Tilow, President & CEO
Larry Williams, Vice President
Administrative Office
PH: 513.751.7747
Fax:513.751.8107

TALBERT HOUSE - Cornerstone
2216 Vine Street
Cincinnati, OH 45219

TALBERT HOUSE
2600 Victory Parkway
Cincinnati, OH 45206
Neil Tilow, President & CEO
Larry Williams, Vice President
Administrative Office
PH: 513.751.7747
Fax:513.751.8107

TALBERT HOUSE - Cornerstone
2216 Vine Street
Cincinnati, OH 45219

TALBERT HOUSE - Spring Grove
3129 Spring Grove Ave.
Cincinnati, OH 45225

TALBERT HOUSE - ADAPT for Men
3009 Burnet Ave.
Cincinnati, OH 45219

TALBERT HOUSE
Pathways and ADAPT for Women
1616 Harrison Ave.
Cincinnati, OH 45214

TALBERT HOUSE - Serenity Hall
439 and 447 S. Second St.
Hamilton, OH 45011

TURTLE CREEK CENTER
5232 State Route 63
Lebanon, OH45036
Neil Tilow, President & CEO
Cathy Jo Veroni, Regional Corrections Director
Erin Mitchell, Program Director
PH: 513.932.1952
Fax:513.932.0739

TALBERT HOUSE - Spring Grove
3129 Spring Grove Ave.
Cincinnati, OH 45225

VOLUNTEERS OF AMERICA OF GREATER OHIO
115 W. McMicken Ave.
Cincinnati, OH 45202
Diane Pipes, Program Director
PH:513.639.3743

VOLUNTEERS OF AMERICA OF GREATER OHIO
1931 S. Gettysburg Ave.
Dayton, Ohio 45408
Jane Benner, Program Director
PH: 937.262.8876

TURTLE CREEK CENTER
5232 State Route 63
Lebanon, OH45036
Neil Tilow, President & CEO
Cathy Jo Veroni, Regional Corrections Director
Erin Mitchell, Program Director
PH: 513.932.1952
Fax:513.932.0739

VOLUNTEERS OF AMERICA NORTHWEST OHIO
1201 Champlain Street
Kim Richards, Vice President
PH: 419.248.3733
PH: 419.241.7191
Fax:419.248.1571

VOLUNTEERS OF AMERICA OF GREATER OHIO
115 W. McMicken Ave.
Cincinnati, OH 45202
Diane Pipes, Program Director
PH:513.639.3743

VOLUNTEERS OF AMERICA OF GREATER OHIO
1931 S. Gettysburg Ave.
Dayton, Ohio 45408
Jane Benner, Program Director
PH: 937.262.8876

TURTLE CREEK CENTER
5232 State Route 63
Lebanon, OH45036
Neil Tilow, President & CEO
Cathy Jo Veroni, Regional Corrections Director
Erin Mitchell, Program Director
PH: 513.932.1952
Fax:513.932.0739

VOLUNTEERS OF AMERICA NORTHWEST OHIO
1201 Champlain Street
Kim Richards, Vice President
PH: 419.248.3733
PH: 419.241.7191
Fax:419.248.1571

VOLUNTEERS OF AMERICA OF GREATER OHIO
290 N. Main Street
Mansfield, OH  44902
Carrie Benham-Daniel, Program Director
PH: 440.717.1500
PH: 419.524.5013
Fax:419.522.3509
Adult Parole Authority

Akron Regional
Ocasek Government Bldg
161 S High St Suite 104
Akron Ohio 44308
PH: 330.643.3010
Fax 330.643.3005

Akron 1
PH: 330.643.1053
Akron 2
330.643.1059
Akron 3
330.643.1058

Canton 1
Frank T. Bow Building
201 Cleveland Avenue SW,Suite L100
Canton, OH 44702-1426
PH: 330.451.7836
PH: 330.451.7980
Fax 330.451.7139

Canton 3
Frank T. Bow Building
201 Cleveland Avenue SW,Suite L100
Canton, OH 44702-1426
PH: 330.451.7836
Fax 330.451.7138

Huron 1
161 S High St Suite 104
Akron44308
PH: 330.643.3010
PH: 330.643.3005

New Philadelphia
821 Anola Avenue
Dover, Ohio 44622
PH: 330.343.0580
PH: 330.343.0580
Fax 330.343.0595

Painesville 1 Main Ofc, Lake Co
84 N State St
Painesville44077
PH: 440.357.5040
PH: 440.357.5988
Fax 440.357.7105

Trumbull 1
242 W Federal St, Suite 402
Youngstown44503
PH: 330.797.9994
PH: 330.797.9936
Fax 330.744.3512

Youngstown 1
242 W Federal St, Suite 402
Youngstown44503
PH: 330.797.9994
PH: 330.797.9997
Fax 330.744.3512

Youngstown 2
PH: 330.797.9942
Youngstown 3
PH: 330.797.9941
Cincinnati Regional
7710 Reading Rd Suite 210
Cincinnati45237
PH: 513.821.4804

Chillicothe
PH: 740.702.1200
Fax 513.821.5213

Cincinnati 1
PH: 513.821.2097

Cincinnati 2
PH: 513.821.5316

Cincinnati 3
PH: 513.821.5326

Cincinnati 5
PH: 513.821.5259

Cincinnati 6
PH: 513.821.5237

Chillicothe
Regional Administrator
Teri Minney
16643 State Route 104
Chillicothe, OH 45601
PH: 740.702.1227
PH: 740.772.4810

Chillicothe 1
16643 SR 104
Chillicothe45601
PH: 740.702.1200
PH: 740.772.1810

Hillsboro 1
100 S High St 1st Floor
Hillsboro45133
PH: 937.393.8401
PH: 937.393.8049
Fax 937.393.8049

Lebanon 2
320 E Silver St.
Lebanon45036
PH: 513.695.1200
PH: 513.695.1206
Fax 513.695.1198

New Butler 1
415 S Monument St
Hamilton45011
PH: 513.868.9663 Ext.21
Fax 513.868.0972

Cleveland Regional
615 W Superior Ave
Cleveland44113-1880
PH: 216.787.3010
Fax 216.787.0415
Cleveland 1
Units 1-8
PH: 216.787.4232
Fax 216.787.4224

Cleveland 2
PH: 216.787.3450
Fax 216.787.3383

Cleveland 3
PH: 216.787.3678
Fax 216.787.3383

Cleveland 4
PH: 216.787.5788
Fax 216.787.4224

Cleveland 5
PH: 216.787.4210
Fax 216.787.4224

Lorain District Office
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Elyria 44035
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Portsmouth, Ohio 45662
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