

The Ohio Department
of
Rehabilitation and Correction

2014

ANNUAL REPORT

“WORKING WITH COMMUNITY PARTNERS
TO ACHIEVE SUCCESSFUL REINTEGRATION”



John R. Kasich, Governor



Gary C. Mohr, Director

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Message from the Director



I am pleased to present you with the Ohio Department of Rehabilitation and Correction's (DRC) Fiscal Year 2014 Annual Report, a showcase of different initiatives and agency accomplishments achieved in 2014.

Continuing to erase the lines between prisons and the community remains a key priority of this agency, and has become a way of doing our business. This approach is important as we work to reduce crime in Ohio and offender recidivism. Ohio's already record low recidivism rate has decreased again. The new rate of 27.1 percent betters the previous rate of 28.7 percent, and continues to be well below the national average of 49.7 percent. This achievement is a direct result of the many community partners who understand the importance of giving people a second chance to be successful.

Nearly 2,500 offenders are being served in reintegration units in several prisons across the state. The units are designed to give offenders several hours of meaningful activity each day, including treatment, programming, community service opportunities and job readiness training. These units help to prepare offenders for a successful transition back to the community after their release from prison.

DRC committed to reallocating \$10.4 million over the biennium under the Smart Ohio plan, a funding model developed to increase community corrections alternatives to prison. Interested counties were able to choose between three different models: the Probation Service Model, the Treatment Service Model, and the Targeted Diversion Model. All twenty-nine counties who submitted an application were awarded funding. The Smart Ohio plan demonstrates our ongoing commitment and genuine support for the placement of non-violent offenders in evidence-based community alternatives to prison.

This year was our first year of implementing a number of operational changes under the Prison Rape Elimination Act (PREA), the first federal law dealing with the sexual assault of prisoners, and we have made significant progress. As of the end of the Fiscal Year, all six facilities that have been audited were found in 100% compliance, an accomplishment directly attributed to the hard work and determination of our staff.

I am pleased about the accomplishments of our agency during the past 12 months and I look forward to developing additional ways of maintaining Ohio as a national leader in the field of corrections.

Gary C. Mohr,



Director



The Ohio Department of
Rehabilitation and Correction

Vision and Mission

Vision Statement

Reduce crime in Ohio

Mission Statement

Reduce recidivism in the lives of those we touch



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Offender Recidivism

Ohio Offender Recidivism at Record Low

Ohio's already record-low recidivism rate has dropped again, according to Gary C. Mohr, Director of the Ohio Department of Rehabilitation and Correction. The new rate of 27.1 percent better than the previous rate of 28.7 percent, and continues to be well below the national average of 49.7 percent.

While some of the reduction in Ohio's recidivism rate can be attributed to a 2009 court decision that removed nearly 2,500 people from the supervision of the Adult Parole Authority, other factors include the continued use of evidence-based programs, the growth of reintegration units within the prisons, enhanced programs to connect offenders with families and resources while incarcerated, a sophisticated network of community corrections programs and continued work with local communities and reentry coalitions.

Ohio Home to National Warden of the Year

National Warden of the Year



Warden Sheri Duffey of the Southeastern Correctional Complex has been selected by the North American Association of Wardens and Superintendents as the 2014 Warden of Year.

Warden Duffey has been the Warden at the Southeastern Correctional Complex (SCC) since 2009, and during her time at SCC the facility has become a national leader in the pursuit and implementation of green prison initiatives. SCC saves \$90,000 each year through a waste management program. The institution's large-scale recycling center includes a Class II composting site. All items from the facility are taken to this location and sorted, commodities are baled and sold, and organic waste is composted. This process, combined with eliminating the use of trash bags, has reduced trash costs from \$95,000 to \$5,000 annually. SCC continues to build on these savings, *and* create opportunities to generate funds. Commodity sales generated \$33,714 just in the past six months.

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SCC also partners with The Ohio State University *Zero Waste Ohio Stadium Project*. After each home football game, non-organic materials are transported from the Ohio Stadium to SCC where offenders sort, weigh, and track the waste. For the past two years, this partnership assisted The Ohio State University in achieving the highest waste diversion rate and winning the Game Day Challenge, with the results in 2013 being 98.5% waste diversion.

SCC also recently realized \$112,500 in annual savings by installing a smaller load boiler to more efficiently meet its summer needs. Other conservation initiatives at SCC include beekeeping, Roots of Success, community gardens and the most recently developed trout farm. This operation opened in August 2013. Fish are raised and sold to the Columbus Zoo to provide a local food source for the penguins, polar bears and other trout-eating animals, and provides meaningful, hands-on job training for offenders. The establishment of the trout farm received both local and national media attention.

In addition to the many green prison initiatives developed under Warden Duffey's leadership, the facility continues to develop programs and partnerships aimed at meeting the agency mission of reducing recidivism among those we touch. As part of Ohio's three-tier prison system, SCC opened a reintegration dorm in August 2013. Reintegration dorms are the highest of the three-tier system and are designed to provide offenders 8 to 10 hours of meaningful activity. This approach is designed to best equip offenders with the necessary skills to be successful when released.

Organizational Structure

Office of Communications

The Office of Communications keeps the public informed of the Department's latest developments, briefs the media on critical incidents, responds to day-to-day media inquiries, and provides training to external agencies, executive staff and field staff in effective relationships with the media. The office is also responsible for maintaining, updating, and creating publications on behalf of DRC which includes internet information as well as DRC brochures, newsletters, and annual reports. The office also organizes special events, ceremonies, and other projects designated by the Director.

Legislative Liaison

This area is responsible for overseeing the exchange of Departmental information to legislators and their staff. Other responsibilities include, but are not limited to: 1) Assist and advise the Director and the offices of the Governor and Lieutenant Governor concerning establishment of a departmental and administration criminal justice legislative agenda; 2) Meet with key legislators and their staff concerning pending legislative issues and prepare testimony for presentation to committee members; 3) Prepare written and oral responses to legislative inquiries and organize tours for interested legislators and their staff; 4) Ensure that verbal and written inquiries from legislators and their staff are responded to in a timely and appropriate manner; and 5) Serve as the Director's representative on matters affecting federal, state, and local government.

Office of the Chief Inspector

The Chief Inspector's Office administers inmate grievance procedures ensuring that inmate concerns and problems are being appropriately addressed. Additionally, the office responds to inmate grievance appeals and grievances against Managing Officers or inspectors. The office provides assistance, training, and advice to institutional inspectors and investigators and monitors, coordinates, conducts, and/or initiates internal administrative investigations. The Office of the Chief Inspector facilitates the inmate Americans with Disabilities Act process.

Bureau of Agency Policy and Operational Compliance (BAPOC)

The Bureau of Agency Policy and Operational Compliance (BAPOC) is responsible for department policy development, monitoring of policy compliance in all agency operations, the administration of the health and safety program for all facilities, and ensuring the overall

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accreditation of the agency through the American Correctional Association (ACA) and compliance with PREA standards.

The Bureau coordinates policy development that enhances the quality of life throughout the Department. Each facility and parole region within the Department is subject to an annual internal management audit coordinated by BAPOC to monitor compliance with identified national, state, and local standards and regulations.

In addition, DRC is one of the few states in the country to have earned the Golden Eagle Award for obtaining ACA accreditation in all of its facilities including all prisons, the training academy, the Operation Support Center, penal industries, parole services, and the parole board.

The Bureau of Agency Policy and Operational Compliance is responsible for the development of all agency policies which provide the framework for the Department's entire operation. Policies provide clear direction for employees including operational practices, philosophies, values, and ethical standards. All employees are encouraged to participate in the formulation of policies, procedures, and operational manuals through the policy review process. In fiscal year 2014, 695 employee comments were received which assisted the policy owners with the revision of 243 policies. In addition, 127 policy variances, which are temporary authorizations for policy deviations, were processed during that time period.

Risk Management

The Division of Legal Services provides in-house legal counsel in policy, programs, and operations. The Division also provides advice and services for financial transactions, supports various human resources functions, represents the Department at administrative hearings, acts as the Director's designee on Rules Infraction Board and local control appeals, and serves as a liaison to the Office of the Attorney General in all formal litigation.

Organizational Development

Bureau of Personnel

The Bureau of Personnel is responsible for the oversight and supervisory accountability for all employee-related matters occurring in the Department in regards to personnel and payroll.

- Compensation and Benefits Unit - Responsible for processing all off work and benefit programs as well as payroll processing and oversight for agency in regards to reports and analyzing data.



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- Operation Support Center/Division of Parole and Community Services Personnel Services Unit - Responsible for providing guidance and training to both employees and managers.
- Institution Personnel Service Unit - Responsible for providing support to institutions by reviewing and submitting Personnel Actions to the Department of Administrative Services for review, performing job analysis, oversight of the request to fill process, and submitting changes to classification plans.
- Workforce Acquisition Unit – Responsible for providing both centralized and regionalized agency posting and position selection management.

Bureau of Labor Relations

The Bureau of Labor Relations is responsible for the administration of collective bargaining agreements that impact the Department including interpretation and enforcement of contractual language. Labor Relations reviews all disciplinary actions at the suspension/fine or termination level prior to imposition and represents the Department in employee grievance steps up to and including final and binding arbitration. The Bureau of Labor Relations represents the Department at collective bargaining negotiations for all contracts and at agency specific negotiations.

The Corrections Training Academy

The Corrections Training Academy (CTA) provides employee orientation training to all DRC employees and other criminal justice partners. CTA also administers and provides specialized in-service training programs for DRC employees, local law enforcements agencies, and other criminal justice partners.

Office of Equal Employment Opportunity

The Office of Equal Employment Opportunity (EEO) is responsible for promoting equal opportunity in every aspect of agency personnel policies and practices. To that end, the EEO section of DRC affirms its support of equal opportunity for all persons regardless of race, color, sex, religion, national origin, age, disability, veteran status, and sexual orientation/gender identity.

Human Resource (HR) Research and Data Managements serves as principal source of information for the agency regarding HR data and HR related research, produces HR data, completing information requests from outside constituency groups.

Healthcare and Fiscal Operations

Office of Correctional Health Care

The mission of the Office of Correctional Health Care is to promote optimal wellness by providing integrated client-centered services.

Bureau of Medical Services

Bureau of Medical Services (BOMS) is responsible for the planning, implementation, monitoring, and evaluation of comprehensive medical services for offenders. Medical services include primary care, pharmacy, dental, lab, and telemedicine within each institution. BOMS services include specialized treatment at Franklin Medical Center (FMC) to include: intensive skilled medical and nursing care, long-term care, an Urgent Care Clinic, mobile magnetic resonance imaging (MRI) and computed tomography (CT) services, and a full-service in-house laboratory. Specialized services are also available at the Frazier Health Center at the Pickaway Correctional Institution, including intensive skilled medical and nursing care, long-term care, and dialysis. Specialty and inpatient hospital care is offered through comprehensive medical contracts.

Bureau of Behavioral Health Services

The Bureau of Behavioral Health Services (BHS) is responsible for the planning, implementation, monitoring, and evaluation of comprehensive mental health services for offenders. Mental health services include an array of services provided on an outpatient or inpatient basis. This includes psychotherapy, groups, psycho-educational programs, psychotropic medications and prevention services tailored to the offender's treatment plan. This bureau also is responsible for the provision of treatment services to special populations such as offenders with intellectual and developmental disabilities and sex offenses.

In addition, BHS is responsible for the planning, implementation, monitoring and evaluation of comprehensive alcohol and other drug treatment services. This includes screening, therapeutic communities, residential treatment programs, intensive program prisons, treatment readiness programs, intensive outpatient programs, continuous care services, outpatient programs, individual and group counseling, and other ancillary services such as alcohol and other drug education and 12-Step groups.

Office of Administration

The Office of Administration provides fiscal direction and training programs to DRC staff and to others. The Deputy Director of Administration is responsible for all budget requests and fiscal allocations. The office formulates and writes all policies regarding distribution of funds and is

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the chief fiscal accounting department for DRC. The office also oversees Ohio Penal Industries and construction, activation and maintenance of all properties of DRC.

The Division of Business Administration

The Division of Business Administration (DBA) oversees fiscal operations comprised of the Operation Support Center business office which handles purchasing and accounts payable, revenue and receivables. DBA also serves as the Department liaison between the Department of Administrative Services and other state agencies.

Bureau of Budget Planning and Analysis

Bureau of Budget Planning and Analysis prepares and monitors the agency's operating budget. It serves as the fiscal advisor for the agency and provides administrators with financial analysis, evaluation and recommendations to promote effective control and reasonable costs. This bureau coordinates the Department's efforts to secure federal grants and other outside funding, oversees development of Business Intelligence reports, and maintains OAKS Financials security. The area also oversees the Department's controlling board process.

Office of Enterprise Development

Office of Enterprise Development works in collaboration with the Ohio Department of Development, Ohio Penal Industries, and DRC's areas of research, information and technology, and education to provide opportunities for offenders to learn transferable and meaningful job skills during their incarceration. The Office of Enterprise Development creates partnerships and business opportunities with the public and private sector. The end result of these partnerships is to reduce recidivism and successfully reintegrate offenders into society through career and employment opportunities.

Bureau of Information and Technology Services

Bureau of Information and Technology Services (BITS) is responsible for providing technology services for the Department. These services include mission-critical software applications such as the Departmental Offender Tracking System (DOTS Portal), Office Automation System (OASYS), Employee Relations System (ERS), Forms Department, and Ohio Penal Industries Systems. Besides these applications, BITS also provides support services for the intranet, internet sites, as well as telecommunications, video-conferencing and networking infrastructure for the Department.

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The Bureau of Construction, Activation and Maintenance and Sustainability

The Bureau of Construction, Activation and Maintenance and Sustainability (CAMS) evaluates facility needs, prepares capital improvement plans and recommendations for submittal of capital funding requests, and manages the Department's capital improvement projects. These projects include new prison construction, prison renovations, infrastructure improvements, facility upgrades and building or equipment replacements. CAMS staff manage the pre-design, design, bidding, construction, contract completion and closeout and activation processes, as needed, for all capital projects. CAMS also coordinates facility preventative maintenance programs with all institutions, performs facility management audits and assists in planning of in-house construction projects. Additional functions include coordination of real estate transactions, statewide coordination and reporting for FAMS, plans review and technical assistance for the local jail construction program, and coordination of facility health and safety programs. This office is also responsible for managing waste and energy reduction programs and planning and directing the Department's conservation and recycling efforts.

Ohio Penal Industries

Ohio Penal Industries is responsible for providing an industrial training program designed to provide vocational skills and a meaningful work experience for the inmate population while producing products. Some of these products and services include license plates, office furniture, modular furniture, janitorial supplies, asbestos abatement, and vehicle service and repairs.

Office of Acquisition and Contract Compliance

The Office of Acquisition and Contract Compliance focuses on monitoring and ensuring compliance of the agency's privatized operations. This office oversees fiscal audits, purchasing, contract administration and asset management.

- Asset management is a responsibility of this area and includes the operations of the Operation Support Center mailroom and storeroom.
- Food service operations include the delivery of quality meals to the offender population that complies with nutrition standards. This office is also responsible for the management of food inventory and supplies and the evaluation of distributors and suppliers.
- The Contract Administration section of the Office of Acquisition and Contract Compliance works with program staff to develop specifications, solicit proposals, and execute contracts. Once the contracts are implemented, Contract Administration assists with development of contract monitoring tools and resolution of contract issues. This section also oversees the department's real estate program.

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- Examines DRC's internal funds and accounts. Fiscal audits are conducted every three years and include financial testing, commissary fiscal operation, financial statement review and examinations of compliance with policies, procedures, administrative rules, and laws. This process reinforces responsibility, accountability, segregation of duties, fiscal management and promotes task standardization to reduce the risk of deviation from established and acceptable accounting principles

Court and Community

Office of Offender Reentry

The Office of Offender Reentry is responsible for guiding and monitoring the Department's reentry related programs and initiatives. Designated staff is assigned initiatives targeting such areas as volunteers, family, reentry planning and assessments, housing, offender programming, community partnerships, and offender workforce development.

In January 2013, the Ohio Rural Recidivism Reduction Project (OR3), a federal \$666K Second Chance Act grant, managed by the Office of Offender Reentry, began taking clients. This project is designed to address the reentry needs of approximately 400 medium to high risk men and women returning to a ten county area in Southeastern Ohio. This project, originally slated to conclude in September 2013, was granted an extension through June 2014. By the end of 2013, approximately 300 clients had received services, and it is expected the project goal of 400 will be reached. In September 2013, DRC was awarded a \$61K federal Second Chance Act planning grant which is currently being used to identify counties or communities appropriate for expanding the model created in OR3.

The Office of Offender Reentry partnered with the Central Ohio Restored Citizen Collaborative to offer the second annual Restored Citizen's Summit. This event was attended by over 500 restored citizens, practitioners, and resource providers. Workshops and presentations were offered providing tools to address areas of need including employment, education, legal assistance, and entrepreneurial interests.

The Office of Reentry, by the end of 2013, was working with a total of 67 local coalitions, alliances, or community partners. These partners provide reentry focused efforts in 76 (86%) of Ohio's 88 counties. This is a significant step towards the long term goal of having every offender in contact with his or her community partner prior to release.

Investigations, Community Services and Jail Oversight

Investigations and Community Services conducts investigations of alleged employee misconduct. This office provides guidance to community partners, jail personnel and



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community supervision staff in developing policy and compliance with community PREA standards.

Jail Oversight inspects local adult detention facilities in Ohio for compliance with the minimum standards for jails, reviews/approves plans for the renovation and construction of jail facilities and manages state construction awards given to counties to support the improvement or replacement of inadequate facilities. Staff also provides technical assistance to local jail officials when upgrading jail operations and enforces compliance with standards when appropriate.

Bureau of Community Sanctions (BCS)

Bureau of Community Sanctions (BCS) provides guidance and oversight to DRC funded halfway houses, community-based correctional facilities, and community corrections act programs, probation improvement and incentive grants and the Smart Ohio grants; reviews and approves grant applications for community corrections funding; and audits all DRC funded programs to ensure compliance with minimum standards of operation. BCS provides technical assistance and training for DRC funded programs including halfway houses, transitional control, electronic monitoring, community-based correctional facilities, community residential centers, and community corrections act programs.

The Bureau of Community Sanctions, in partnership with state, local and private/non-profit agencies, develops and enhances community corrections programs utilized by local courts and DRC for sanctioning and treating offenders in the community.

DRC has committed to reallocating up to \$10 million dollars in support of the Smart Ohio Plan, a funding model developed to increase community corrections alternatives to prison. The Smart Ohio Plan provided all Ohio counties the opportunity to submit a Statement of Interest in an effort to qualify for additional funds to support their community prison diversion programs.

Interested counties were able to choose between three different funding models: 1) the Probation Service Model supplements the costs of supervision and treatment as long as there is no prison commitment; 2) the Treatment Service Model increases resources for community treatment; and 3) the Targeted Diversion Model encourages the increased use of community alternative sanctions for non-violent F4 and F5 offenders by offering potential reimbursement of \$5,500 per targeted offender diverted from prison.

All twenty-nine counties that submitted a Statement of Interest were awarded a Smart Ohio Funding Pilot grant. Counties will receive quarterly disbursements based upon the type of funding model awarded and reported progress data provided to DRC. Funding began in March

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2014. The funding models will run through Fiscal Year 2015 and will be evaluated to determine their effectiveness in providing alternatives to prison commitments.

Smart Ohio Grants - FY14/FY15																																																	
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Probation Improvement and Incentive Results

In Fiscal Year 2012, as a result of House Bill 86, DRC established a Justice Reinvestment Advisory Committee and developed a new community correction grant funding model called the Probation Improvement and Incentive Grants. The grants focused on a variety of local probation issues and included some form of enhancement of the programming services available to offenders to address their criminogenic needs. Twenty-three individual counties and two multi-county collaborative grants were awarded. Each Probation Improvement Grant received initial grant funds for the program and was also eligible for incentive funds if the program achieved its agreed upon performance measures.

Eighteen of the 25 programs from the Fiscal Year 2012/2013 Probation Improvement and Incentive Grants performed well and received incentive payments as a result of their performance. The incentive awards were provided to 18 County Common Pleas Court programs in May of 2013. The Courts have until June 30, 2015 to expend the incentive award on any community corrections purpose. These eighteen programs had their grants automatically renewed for Fiscal Year 2014/2015. To renew the funding the Courts were required to complete a grant application, budget, and update their performance measures for the next evaluation period. The remaining seven grant recipients received notice in April 2013 that DRC and the Justice Reinvestment Committee reviewed the program's performance and determined that the grant did not qualify for any incentive funding and did not automatically qualify for funding. In the eighteen successful counties, the programs altogether experienced a net reduction in the number of offenders committed to prison for probation violations by 247 offenders compared to their FY11 rate.

Future Funding

The seven grants which did not receive their incentive awards resulted in DRC having almost one million dollars in funding remaining in Fiscal Year 2013. DRC and the Justice Reinvestment Committee decided the most effective and appropriate use of those funds was to provide a portion of these dollars to each of the eighteen successful grant programs for use during the 2014/2015 fiscal years. This allowed DRC to make approximately five million dollars available to fund new Probation Improvement and Incentive grants in 2014/2015 while still funding the eighteen renewal programs. DRC released a request for proposals through a competitive online grant process in July 2013. Funding for FY 2014 and 2015 was increased by more than \$5 million dollars above the total amount in the initial grants from FY 2012 – FY2013, reaching 8 additional counties. Funding for the current 2-year grant cycle was allocated as follows:

- Probation Improvement \$12,194,078
- Probation Incentive \$3,380,735



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Thirty-one separate counties and three multi-county collaboratives received Probation Improvement Grants.

Probation Improvement and Incentive Performance Goals

All grantees were required to identify specific performance measures as part of their grant agreement. All of the agreements included the measure of reduction of commitments to prison and/or jail, targeting technical violators and Felony 4/5 commitments. Goals include the following performance totals:

- Reducing the number of community control violators revoked to prison by 553.
- Reducing the number of felony 4 and felony 5 commitments to prison by 939.
- Reducing the number of community control violators placed in jail by 374.
- Reducing the number of commitments to jail by 676.

If grantees achieve established goals, it will result in 1,492 fewer offenders placed in prison and 1,050 fewer placed in jail during the 18-month performance period (October 1, 2013 – March 31, 2015).

Field Services

Field Services supervises offenders who are under parole, probation and other types of community supervision. It also provides services to counties to include supervising offenders, assisting with the collection of court costs and child support payments. Field Services directs and coordinates statewide service delivery systems for special needs offenders released from prison and in the community, e.g., reentry planning and services, recovery services, mental health services, and sex offender services. This area also includes the interstate compact section and fugitive section.

The Ohio Parole Board

The Ohio Parole Board determines the release of inmates from prison to parole and assesses offenders for placement of post-release control supervision. The Board evaluates all clemency applications and forwards their findings/recommendations to the Governor for final approval.

Senate Bill 160, Roberta's Law, was enacted on December 13, 2012, and became effective on March 22, 2013. This bill expands parole hearing notification timeframes from 21 days to 60 days. It also requires the Parole Board to notify victims/survivors of certain offenses regardless of whether the victim had previously registered for such notification. The bill provided victims the right to participate in the parole hearing process, including participation in a Victim

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Conference. The bill essentially changed Ohio's victim notification system from an opt-in system to an opt-out system. In anticipation of the enactment of this bill, the Notification and Termination Unit was established in October 2012 within the Parole Board section, and is charged with overseeing the identification and location of victims of crime, and providing notice of upcoming parole hearing and other events to judges and prosecutors. A significant increase in participation in the parole hearing process has resulted. From 2012 to 2013, there was a 35% increase in in-person victim conference days, a 134% increase in victim phone conferences, and a 66% increase in the total number of victims served.

Office of Victim Services

The Office of Victim Services provides crisis intervention and advocacy for victims with offenders in DRC prisons or under Adult Parole Authority supervision in the community, participates in Victim Conference Day, and administers the Victim/Offender Dialogue program and victim impact panels.

The work of the Barbara Warner Committee on Workplace Domestic Violence continued in 2013/2014. This committee was first established in 2008 and affirmed by Governor Kasich with Executive Order 2011-04K. The committee obtained permission for the State of Ohio to use an online training which ensures state agencies and employees can recognize and respond to the signs of domestic violence in the workplace. DRC expanded the manager track of this training and this expanded curriculum was implemented in July 2013 and surpasses the standards of the committee. Additionally, DRC is the largest state agency to have accomplished the mandates of Governor Kasich's Executive Order.

The Executive Order that guides the work of the Ohio Council on Victim's Justice was revised and signed by Director Mohr in December 2013. The Council is made up of statewide and local experts in the victim services field who have volunteered to serve, provide guidance and input to ODRC/OVS regarding victim related issues.

Bureau of Research and Evaluation

The Bureau of Research and Evaluation provides information to policymakers within and outside of the Department in order to assist with decision making. The Bureau gathers and summarizes information for special and routine reports regarding inmates and departmental operations. The Bureau supports the Department through legislative analysis and population projections and provides research support for planning, review, and analysis for internal and external customers. The Bureau generates formal and informal reports regarding long and short term studies on management, program and policy analysis, parole and community services, and

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offender classification. The Bureau also provides research capabilities in such areas as recidivism studies, other long-term special projects, and strategic planning.

Operations

Office of Prisons

The Office of Prisons is responsible for providing general day-to-day supervision, direction and oversight to the prisons and Adult Parole Authority field staff statewide. The Office of Prisons is comprised of four regions: northwest, northeast, southwest, and southeast. Each region is managed by a Regional Director.

Each region is assigned an Operations Manager who is responsible for unit management functions which includes programming, visiting, recreation, placement packets, release planning, etc. In addition the Operations Manager oversees all security aspects throughout the state prisons, Corrections Training Academy and the Ohio Penal Industries and ensures that prisons operate within compliance of all security policies.

Statewide Regional Operations

Northwest Region

Prisons:

Northeast Reintegration Center (Female)
Grafton Correctional Institution
Lorain Correctional Institution
Lake Erie Correctional Institution (Private)
Trumbull Correctional Institution

Adult Parole Authority Regions:

Cleveland Regional Office Counties – Cuyahoga, Erie, Medina, Lorain Akron Regional Office
Counties – Ashtabula, Lake, Geauga, Trumbull, Portage, Summit, Mahoning, Columbiana, Stark,
Jefferson, Carroll, Harrison, Tuscarawas, Holmes, Coshocton, Wayne, Knox, Ashland, Huron

Southeast Region

Prisons:

Pickaway Correctional Institution
Southeastern Correctional Institution
Noble Correctional Institution
Correctional Reception Center
Southern Ohio Correctional Facility
Belmont Correctional Institution

Adult Parole Authority Regions:

Columbus Regional Office Counties – Franklin, Licking, Muskingum, Guernsey, Belmont,
Pickaway, Fairfield, Perry, Morgan, Noble, Monroe, Hocking, Athens, Washington, Vinton,
Meigs, Jackson, Gallia, Scioto, Lawrence

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Southwest

Prisons:

Madison Correctional Institution
Ross Correctional Institution
Lebanon Correctional Institution
London Correctional Institution
Chillicothe Correctional Institution
Warren Correctional Institution

Adult Parole Authority Region:

Cincinnati Regional Office Counties – Greene, Madison, Fayette, Butler, Warren, Clinton, Highland, Ross, Hamilton, Clermont, Brown, Adams, Pike

Northwest

Prisons:

Allen Oakwood Correctional Institution
Dayton Correctional Institution (Female)
Mansfield Correctional Institution
North Central Correctional Complex (Private)
Ohio Reformatory for Women (Female)
Richland Correctional Institution
Toledo Correctional Institution

Adult Parole Authority Regions:

Dayton Regional Office Counties – Darke, Shelby, Logan, Union, Marion, Morrow, Richland, Delaware, Champaign, Clark, Miami, Montgomery, Preble

Lima Regional Office Counties – Williams, Fulton, Wood, Lucas, Ottawa, Henry, Defiance, Sandusky, Seneca, Hancock, Putnam, Paulding, Van Wert, Allen, Hardin, Wyandot, Crawford, Auglaize, Mercer

Bureau of Classification and Reception

The Bureau of Classification and Reception classifies and assigns inmates to appropriate security level institutions from reception and during their incarceration. It is responsible for the review, approval, coordination and scheduling of all inmate transfer requests in conjunction with centralized transportation as well as the review, approval, and facilitation of placement requests and transports for the interstate transfer of inmates to and from the agency with other states and/or the Federal Bureau of Prisons. The Bureau also approves requests for institution separations and other specialized transfers, provides training for institution staff

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concerning the classification process, and conducts site visits to address specific issues as needed.

Security Threat Group (STG)

The Security Threat Group (STG) office is responsible for tracking, monitoring, and investigating STG activities within DRC. This section maintains STG investigation and intelligence information. These activities are designed to support institution and parole personnel in the field.

Special Operations

Special Operations coordinates and monitors the Special Tactical & Response (STAR) team and all training for institution Special Response Teams, sniper training and hostage negotiations. The STAR team is a highly trained unit which can be activated statewide to deal with institution unrest. This section also schedules and conducts annual institution no-notice critical incident management exercises at each of the prisons.

The Ohio Central School System

The Ohio Central School System (OCSS) provides for all inmates' education opportunities including ABLE, GED, vocational training, job readiness, special education, and offender workforce development.

Apprenticeship programs are growing for the Ohio Department of Rehabilitation and Correction (DRC). The real growth has come from the hard work of the institution staff from wardens, deputy wardens, unit staff, principals, assistant principals, and maintenance staff. Just about every institution has reviewed the programs, adding what fits its population. Some have taken it further by noticing occupations that their inmates are performing but not getting earned credit for, thus the seven new occupations. In 2011 only 18 requests for local apprenticeships were received and approved. The number exploded 244% to 62 in 2012. A total of 49 were approved in 2013.

DRC was featured in the February/March issue of Corrections Today, and as a conservation partner the Ohio Central School System's green apprenticeship programs were highlighted. In addition, OCSS hosted a Facilitator's Training for the horticulture and turf management teachers to incorporate the DRC Green Initiative material into the current course curricula.

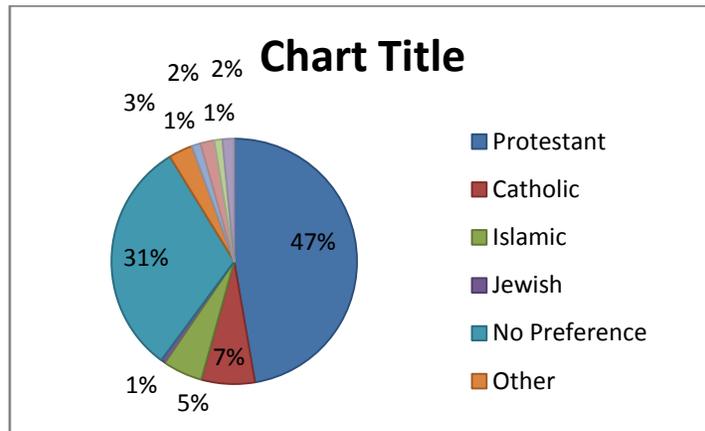
Religious Services

Religious Services oversees all religious services throughout the state correctional institutions. Currently 69% of the inmate population subscribe to one of 50 different religious affiliations.



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Numerous organizations and volunteers provide opportunities for inmates to engage in various religious activities and programs, such as life skill classes, faith-based reintegration classes, faith-based housing unit programs, mentorship, religious studies, worship services, religious holiday observances, and family unification programs. All faith-based programs are non-mandatory meaningful activities.



DRC has a total of 9,218 active volunteers providing services in Unit Management, Education, Religious Services, Recovery Services, Recreational Services, Community Services and Reentry.

Bureau of Sentence Computation and Records Management

Bureau of Sentence Computation and Records Management is responsible for interpreting sentencing documents and computing release dates. They are responsible for the accurate and timely management, retention, and disposal of departmental records. This area also includes the central record office which coordinates all details of inmate releases and related screenings, scheduling outside court hearings, wants and warrants checks, and processing detainees.

Agency Highlights

Legislative Update

Senate Bill 143

The Department worked with the legislature in Fiscal Year (FY) 2014 to achieve passage of Senate Bill 143 to remedy issues that came to light after the enactment of collateral sanctions reform (SB 337) of the 129th General Assembly. In addition to collateral sanctions reform, the legislation contained several important language changes that will further the Department's

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mission. These include: A provision to allow DRC's Director to approve Transitional Control (TC) placements for offenders serving sentences longer than 2 years was added to the bill in the House. Judges will retain the ability to veto placements for offenders serving sentences of 2 years or less. This will expand the number of offenders in the program, potentially saving more than 200 prison beds annually. A provision in the bill increasing the length of eligible sentences from 18 months to 36 months for the prison nursery program at the Ohio Reformatory for Women was retained in the bill from the introduced version. This will allow for expansion of this successful program. Finally, the bill contained an important provision to extend the sunset date of the Ohio Ex-Offender Reentry Coalition from December 2014 to December 2019. Governor Kasich signed Senate Bill 143 into law on June 20, 2014.

House Bill 483

The Department worked with the legislature in FY 2014 and advocated for passage of the Governor's proposed Mid Biennium Review (MBR). The main MBR as enacted by the legislature in HB 483 would further expand the Department's investment in community corrections programs by providing an additional \$12.7 million over the FY 2014-15 biennium to increase funding for Halfway Houses and Community Based Correctional Facilities in order to add around 400 residential treatment beds. This investment will provide even greater capacity for judges and localities to divert offenders into less expensive, more appropriate settings in the community. In addition to the critical investments in community corrections cited above, HB 483 increased funding to DRC by nearly \$41 million over the biennium as follows:

- Institutional Operations increases to reopen closed units due to population increases exceeding projections at Mansfield and Ross Correctional Institutions, address violence at Toledo Correctional Institution, meet federal Prison Rape Elimination Act requirements, and pay for BWC rate changes.
- Increase funding for the Adult Parole Authority to hire additional parole officers to meet the expanded levels of caseloads.
- Expand medical and mental health staffing and reopen a residential treatment unit at the Warren Correctional Institution.

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Accreditation

In fiscal year 2014, six correctional institutions and the Corrections Training Academy successfully achieved their American Correctional Association (ACA) reaccreditation. The following table shows the compliance level results for each facility from their 2014 ACA audit.

	Mandatory	Non-Mandatory
CTA	100%	100%
GCI	100%	99.1%
LORCI	100%	99.3%
NERC	100%	99.3%
PCI	100%	99.7%
RICI	100%	100%
TOCI	100%	99.3%

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Prison Rape Elimination Action (PREA)

In fiscal year 2014, six institutions underwent external PREA audits. The following table shows the compliance level results for each facility from their 2014 PREA audit.

	PREA Audit Findings
Grafton Correctional Institution	Compliant
Lorain Correctional Institution	Compliant
Northeast Reintegration Center	Compliant
Pickaway Correctional Institution	Compliant
Richland Correctional Institution	Compliant
Toledo Correctional Institution	Compliant

Medicaid Expansion

January 1, 2014 marked the effective date of Ohio's Medicaid expansion, as an initiative of Governor Kasich's Office of Health Transformation. DRC's Office of Correctional Healthcare has been working with the Ohio Department of Medicaid over the past year to assess the impact of Medicaid expansion on the state's offender population, and to implement programs to extend Medicaid coverage for offenders who qualify. On July 1, 2013, DRC began activating Medicaid coverage for offenders that were hospitalized greater than 24 hours, and were under 21, over 65, or pregnant. Effective March 17, 2014, DRC was able to begin activating Medicaid coverage for any offender hospitalized greater than 24 hours. If that same offender is released from prison within a year of their most recent hospitalization, then DRC will provide them with their actual Medicaid card upon release, for continuity of care purposes. Currently the DRC continues

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to partner with the Ohio Department of Medicaid towards the shared goal of providing any eligible offender a temporary Medicaid number upon release from prison. It is expected that this process will be in place within 2014. The DRC strongly believes that access to continuing treatment and healthcare services is critical to reentry efforts of Ohio offenders.

Employee Demographics

Employee Demographics FY 2014			
	Male	Female	Total
Total Staff	8,139	3,689	11,828
Caucasian	6,778	2,628	9406
African American	1,149	990	2139
Other	212	71	283
Unknown	-	-	-
Total Correctional Officers (CO)	5,155	1,268	6,423
Caucasian	4,329	826	5,155
African American	702	415	1,117
Other	124	27	151
Unknown	-	-	-
Total Parole Officers (PO)	261	177	438
Caucasian	220	126	346
African American	37	48	85
Other	4	3	7

Fiscal Operations

Payroll

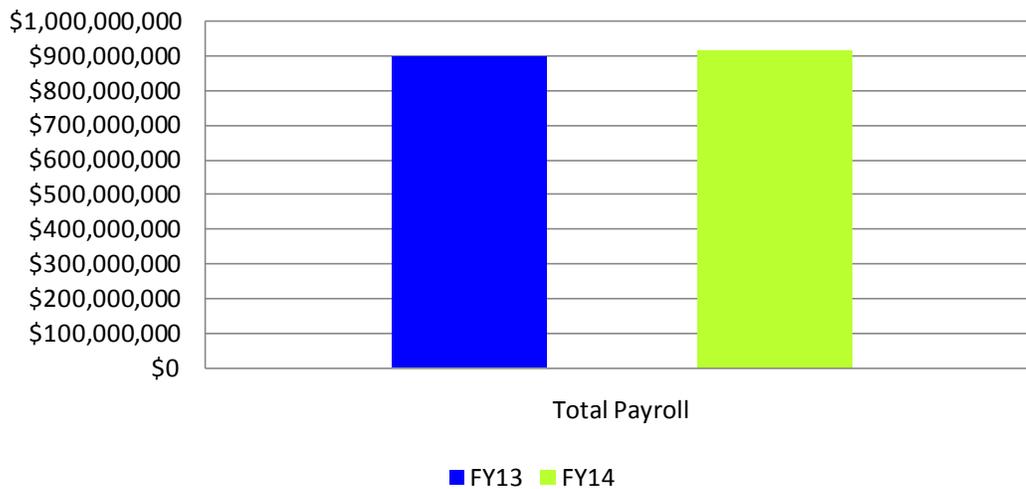
This section organizes expenditures by program and total funds, including property, staff and offenders. Expenditures are organized by the following: General Revenue Funds (GRF); Non-General Revenue Funds (non-GRF); revenue; expenditures; utility costs; Performance Contracts (PERF); Construction, Activation and Maintenance (CAM); and, payroll.

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Payroll Costs FY 2014

	Total Payroll	Average Cost per Employee
FY13	\$900,307,919	\$75,226
FY14	\$918,904,338	\$77,542

Payroll Costs FY 2014

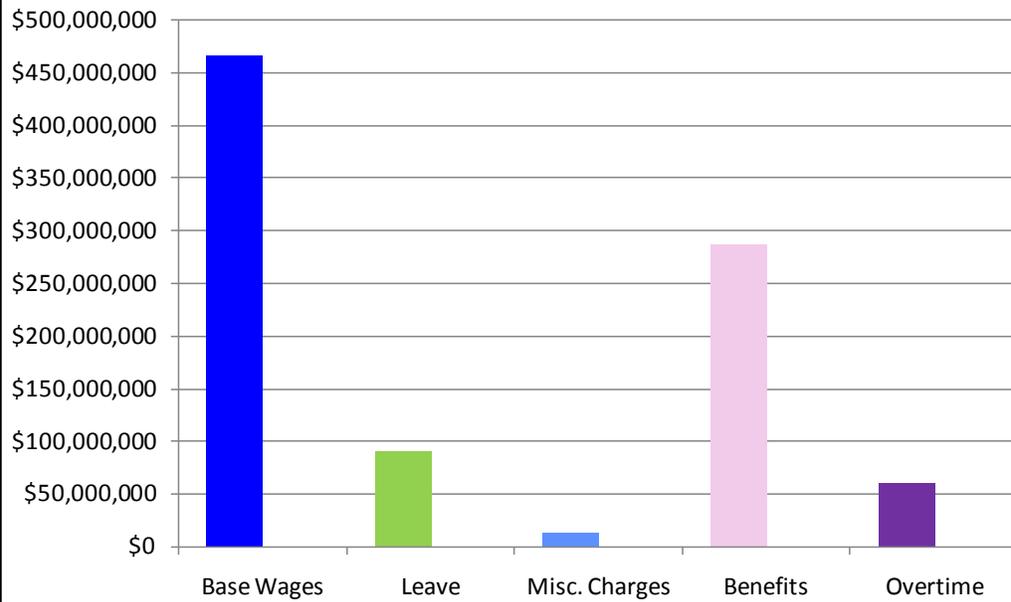


Payroll Costs Breakdown FY 2014

Category	FY13	Percentage FY 13	FY14	Percentage FY 14
Base Wages	\$466,906,308	52%	\$466,665,007	51%
Leave	\$91,680,853	10%	\$90,209,050	10%
Misc. Charges	\$11,868,072	1%	\$13,722,562	1%
Benefits	\$268,608,963	30%	\$287,356,544	31%
Overtime	\$61,243,723	7%	\$60,951,176	7%
Grand Total	\$900,307,919		\$918,904,338	

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Payroll Costs Breakdown FY 2014

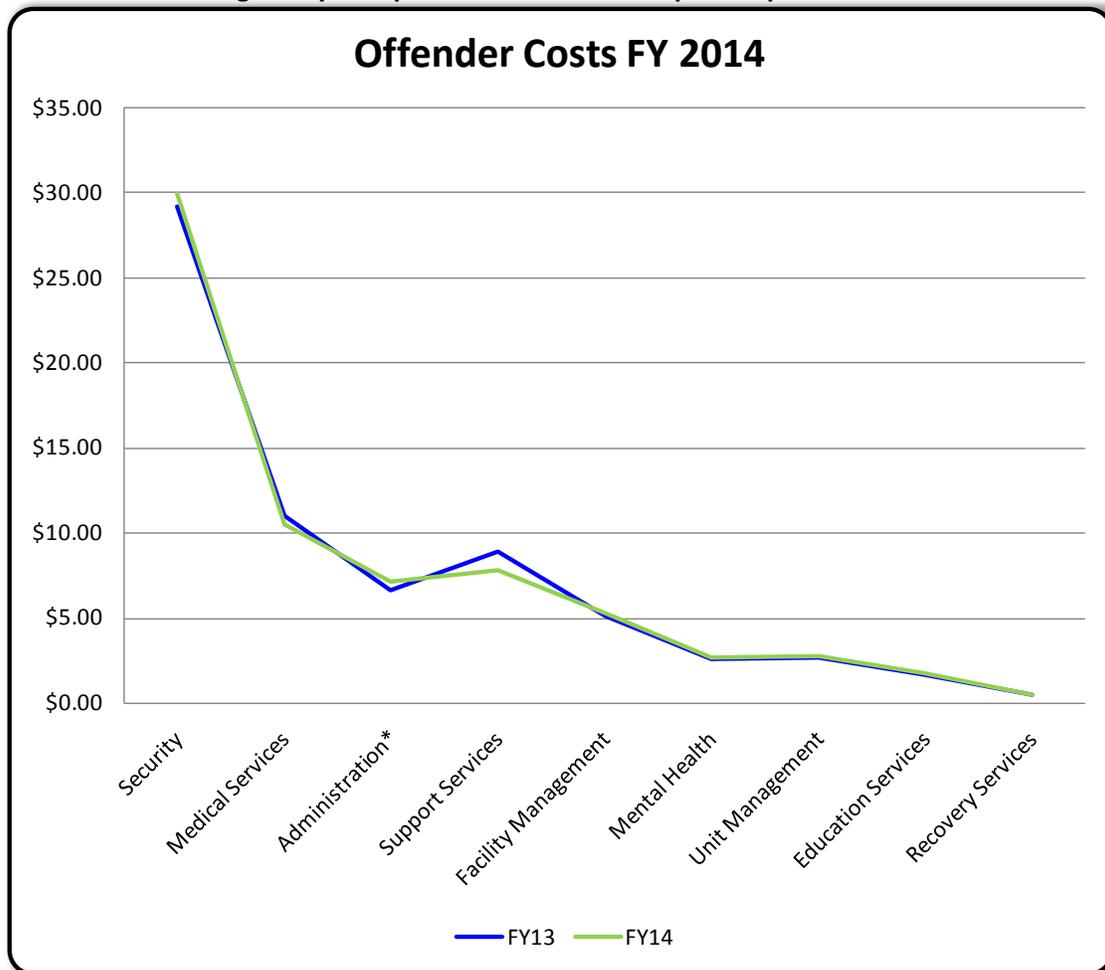


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Offender Costs

Offender Costs FY 2014			
Area	FY13	FY14	Grand Total
Security	\$29.17	\$29.93	\$551,000,143.00
Medical Services	\$10.98	\$10.45	\$192,397,702.00
Administration*	\$6.59	\$7.12	\$130,983,575.00
Support Services	\$8.89	\$7.75	\$142,684,810.00
Facility Management	\$5.15	\$5.21	\$95,822,164.00
Mental Health	\$2.61	\$2.62	\$48,292,382.00
Unit Management	\$2.68	\$2.71	\$49,843,644.00
Education Services	\$1.64	\$1.68	\$30,839,748.00
Recovery Services	\$0.48	\$0.44	\$8,076,999.00
Total	\$68.19	\$67.90	\$1,249,941,168.00

Average daily cost per offender *Includes private prison contract



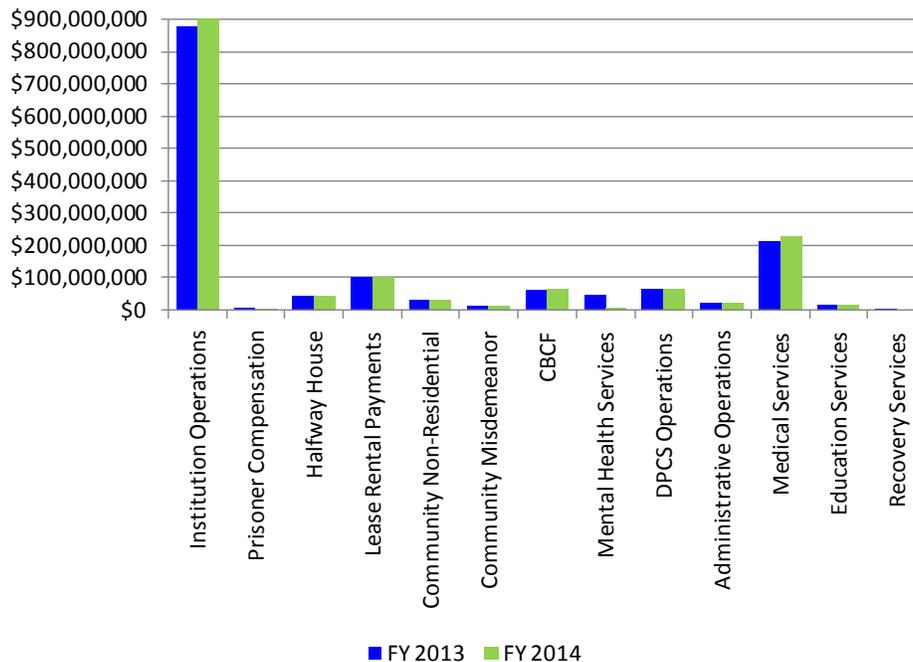
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Expenditures

GRF Expenditures FY 2014

Category	FY 2013	FY 2014	Percent FY14
Institution Operations	\$874,928,533	\$908,780,502	60.1%
Prisoner Compensation	\$8,874,896	\$6,139,224	0.4%
Halfway House	\$43,880,037	\$44,555,206	2.9%
Lease Rental Payments	\$99,868,126	\$103,002,395	6.8%
Community Non-Residential	\$29,403,310	\$31,880,263	2.1%
Community Misdemeanor	\$12,311,923	\$12,759,596	0.8%
CBCF	\$62,474,452	\$64,224,472	4.2%
Mental Health Services	\$49,917,793	\$6,972,576	0.5%
DPCS Operations	\$65,597,883	\$66,977,550	4.4%
Administrative Operations	\$20,317,417	\$20,243,171	1.3%
Medical Services	\$211,133,323	\$227,555,635	15.0%
Education Services	\$18,133,995	\$19,102,051	1.3%
Recovery Services	\$5,375,737		0.0%
Grand Total	\$1,502,217,424	\$1,512,192,641	

GRF Expenditures FY 2014

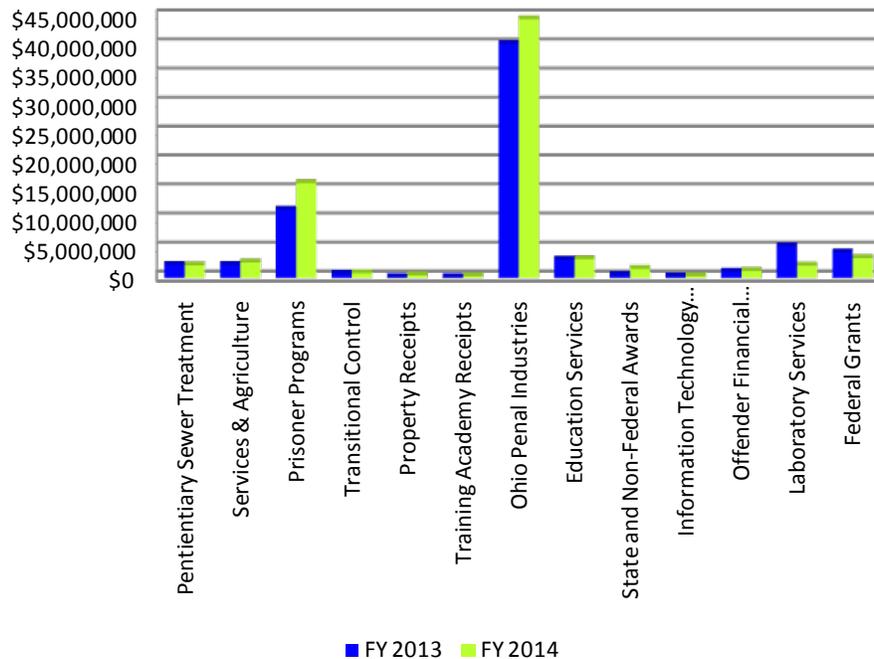


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Non-GRF Expenditures FY 2014

Category	FY 2013	FY 2014	Percentage FY14
Pententiary Sewer Treatment	\$2,214,268	\$2,195,368	2.8%
Services & Agriculture	\$2,234,619	\$2,648,821	3.4%
Prisoner Programs	\$11,764,950	\$16,337,149	20.7%
Transitional Control	\$718,819	\$798,514	1.0%
Property Receipts	\$114,275	\$447,469	0.6%
Training Academy Receipts	\$139,567	\$271,265	0.3%
Ohio Penal Industries	\$40,340,961	\$44,603,250	56.4%
Education Services	\$3,175,433	\$3,226,608	4.1%
State and Non-Federal Awards	\$495,859	\$1,562,178	2.0%
Information Technology Services	\$223,658	\$245,686	0.3%
Offender Financial Responsibility	\$1,024,407	\$1,183,377	1.5%
Laboratory Services	\$5,468,942	\$2,101,238	2.7%
Federal Grants	\$4,402,237	\$3,416,035	4.3%
Grand Total	\$72,317,995	\$79,036,960	

Non-GRF Expenditures FY 2014

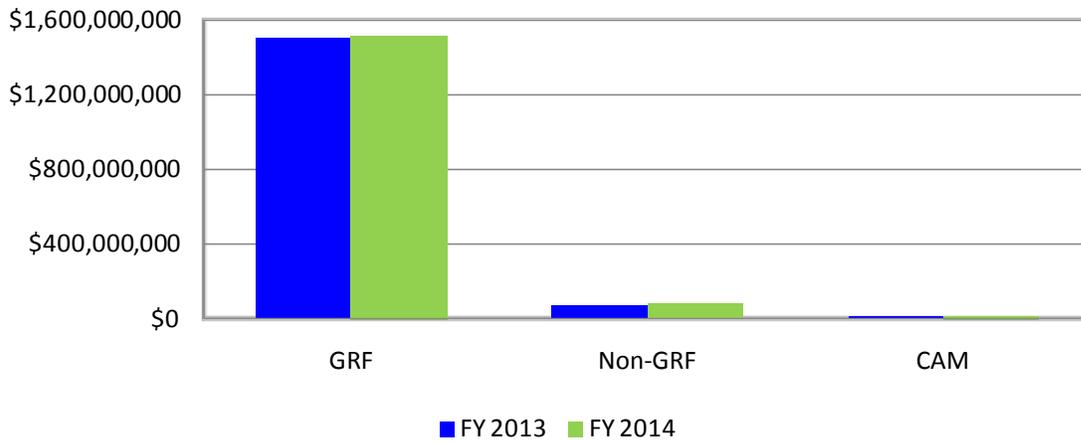


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GRF, Non-GRF and Construction Activation and Maintenance (CAM)

Expenditures	FY 2013	FY 2014
GRF	\$1,502,217,424	\$1,512,192,641
Non-GRF	\$72,317,995	\$79,036,960
CAM	\$15,984,452	\$13,925,601
Grand Total	\$1,590,519,871	\$1,605,155,202

GRF, Non-GRF and Construction Activation and Maintenance (CAM)



Green Initiatives

DRC reduced trash bills by \$2.2 million through recycling and organic waste management in Fiscal Year 2014. Food pulpers were installed at the ten institutions with the highest amount of food waste and are projected to reduce food waste by roughly 80%, from 19,000lbs to 4,000lbs for a cost savings of \$541,000 per year. Recycling programs earned \$291,948 in Fiscal Year 2014; the dollars were reinvested into other conservation efforts for the department and education initiatives for offenders.

For example, revenue funds support the Roots of Success program, an offender-facilitated course that prepares men and women for jobs in the green economy through a curriculum that integrates job readiness, academic readiness, and environmental literacy. The program expanded in Fiscal Year 2014 and is now in 14 out of 26 institutions.

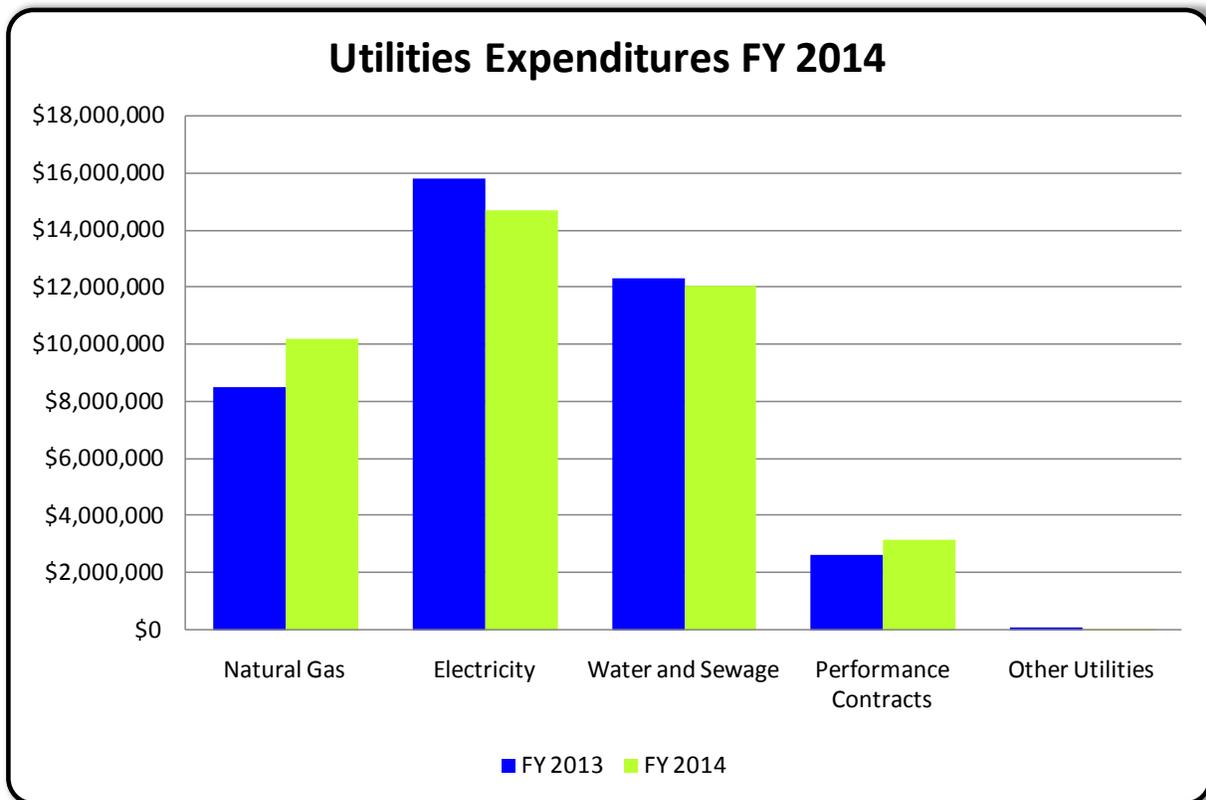
Recycling revenue also supports DRC's membership to the Sustainability in Prison Project (SPP) national network. SPP projects partner with outside organizations to support conservation efforts. For example, one institution raises fish to provide locally-sourced food for animals at the Columbus Zoo and is operated by offenders in a Fish Hatchery Apprenticeship program. A partnership with The Wilds allows offenders at another institution to raise endangered Eastern Hellbenders (North America's largest salamander) which are released back into rivers and streams to replenish the population. Other facilities build Hellbender Houses to go with the salamanders for protection when they return to their natural habitats. Still others are raising Milkweed to assist The Wilds in an endangered butterfly restoration program and mealworms for their reptiles, fish, and birds. In addition, a partnership with the Ohio Wildlife Center expanded in Fiscal Year 2014 to include two additional Wildlife Rehabilitation Centers in DRC institutions.

In addition to waste diversion and expanded community partnerships, Fiscal Year 2014 saw DRC's first solar project to support energy conservation efforts. Solar thermal collectors are now being used as the primary heat source for hot water and space heating in eight cell blocks at Ross Correctional Institution. This is one of the largest non-utility solar thermal installations in North America. In addition, the project required an educational component to train inmates on how to install the system. Other utility conservation efforts saved DRC \$15 million in Fiscal Year 2014.

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Utilities

Utilities Expenditures FY 2014		
	FY 2013	FY 2014
Natural Gas	\$8,503,066	\$10,205,737
Electricity	\$15,769,375	\$14,698,997
Water and Sewage	\$12,281,311	\$12,035,472
Performance Contracts	\$2,658,303	\$3,144,651
Other Utilities	\$91,843	\$64,511
Grand Total	\$39,303,898	\$40,149,368



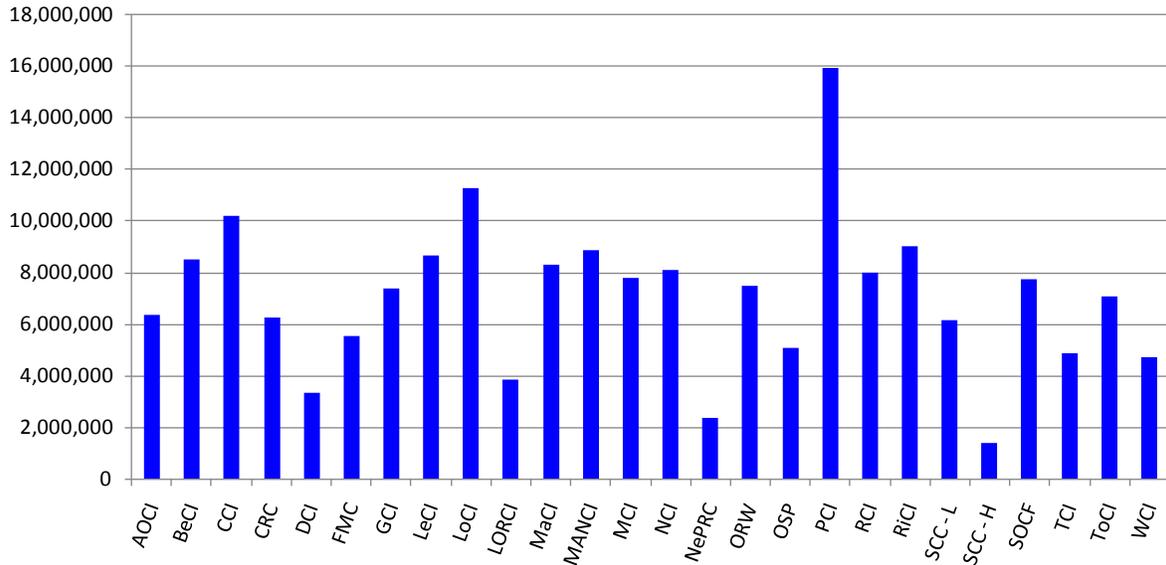
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Electric Usage FY 2014

Institution	KWH Used	Institution	KWH Used
Allen Oakwood Correctional Institution	6,356,732	Noble Correctional Institution	8,083,800
Belmont Correctional Institution	8,488,800	Northeast Pre Release Center	2,328,476
Chillicothe Correctional Institution	10,164,175	Ohio Reformatory for Women	7,451,015
Correctional Reception Center	6,258,409	Ohio State Penitentiary	5,058,907
Dayton Correctional Institution	3,302,051	Pickaway Correctional Institution	15,910,573
Franklin Medical Center	5,544,608	Ross Correctional Institution	7,984,643
Grafton Correctional Institution	7,338,497	Richland Correctional Institution	8,981,454
Lebanon Correctional Institution	8,655,617	Southeastern Correctional Complex - Lancaster	6,156,530
London Correctional Institution	11,253,100	Southeastern Correctional Complex - Hocking	1,369,712
Lorain Reception Center	3,836,400	Southern Ohio Correctional Facility	7,745,724
Madison Correctional Institution	8,285,043	Trumbull Correctional Institution	4,843,200
Mansfield Correctional Institution	8,848,315	Toledo Correctional Institution	7,080,594
Marion Correctional Institution	7,793,551	Warren Correctional Institution	4,694,451

Total KWH Used 188,814,377

Electric Usage (kwh) FY 2014



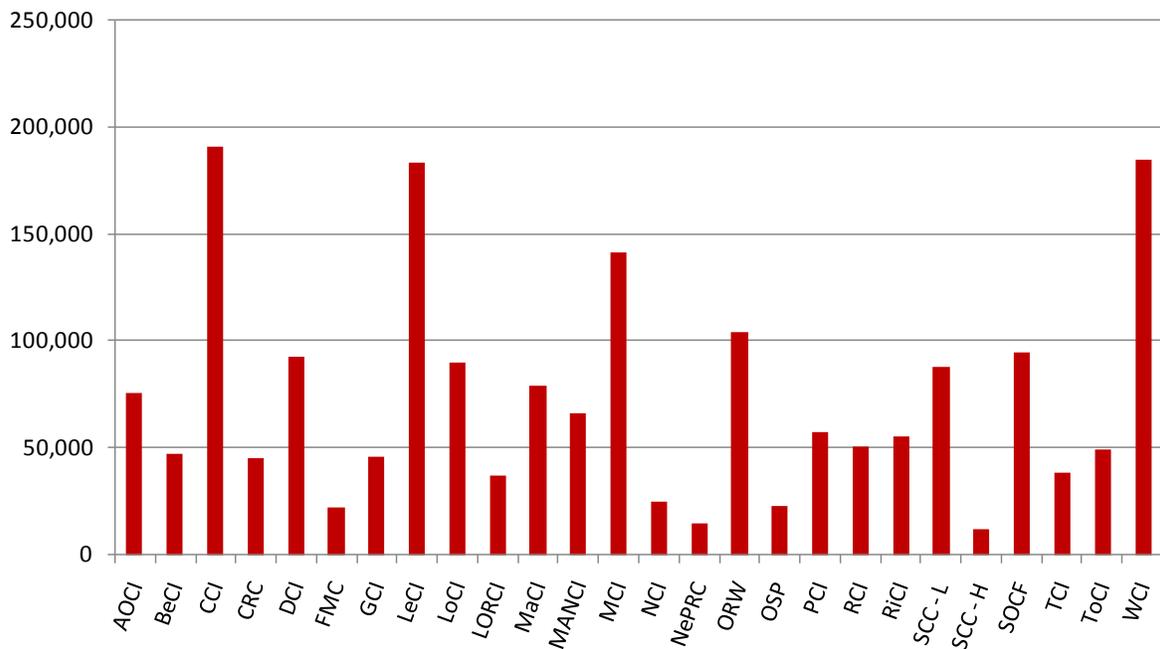
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Natural Gas Usage FY 2014

Institution	MCF Used	Institution	MCF Used
Allen Oakwood Correctional Institution	75,946	Noble Correctional Institution	25,354
Belmont Correctional Institution	47,273	Northeast Pre Release Center	15,172
Chillicothe Correctional Institution	191,328	Ohio Reformatory for Women	104,096
Correctional Reception Center	45,648	Ohio State Penitentiary	22,765
Dayton Correctional Institution	93,058	Pickaway Correctional Institution	57,531
Franklin Medical Center	22,110	Ross Correctional Institution	50,658
Grafton Correctional Institution	45,931	Richland Correctional Institution	55,342
Lebanon Correctional Institution	183,523	Southeastern Correctional Complex - Lancaster	87,739
London Correctional Institution	90,379	Southeastern Correctional Complex - Hocking	12,317
Lorain Reception Center	37,371	Southern Ohio Correctional Facility	94,641
Madison Correctional Institution	79,304	Trumbull Correctional Institution	38,939
Mansfield Correctional Institution	66,346	Toledo Correctional Institution	49,276
Marion Correctional Institution	141,686	Warren Correctional Institution	185,111

Total MCF Used 1,918,844

Natural Gas Usage (mcf) FY 2014



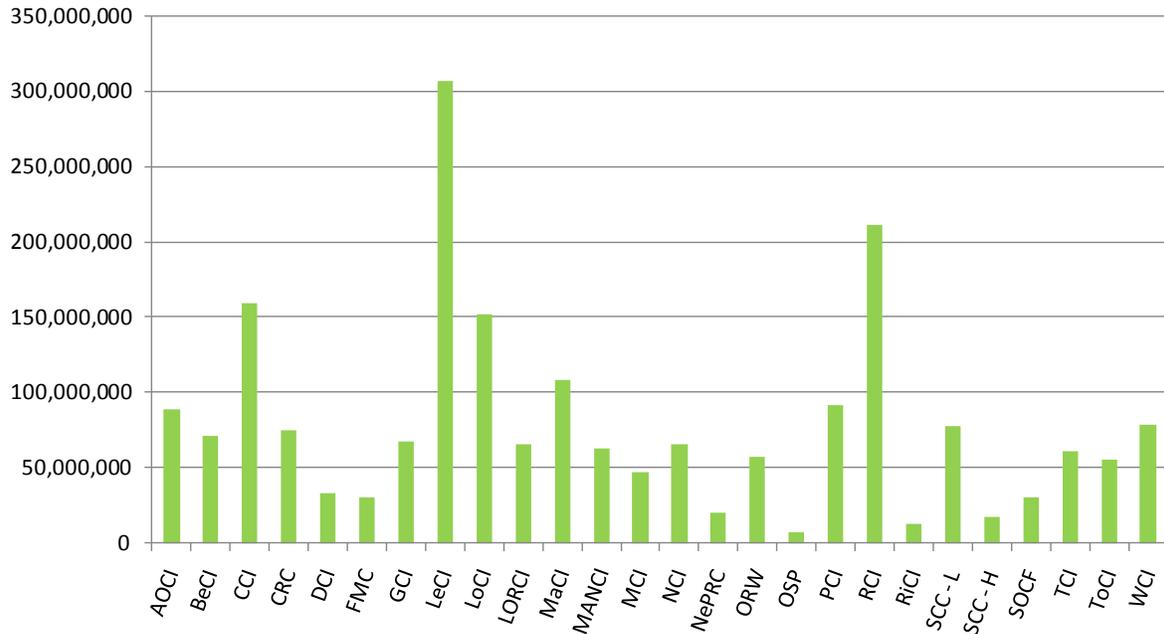
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Water Usage FY 2014

Institution	Gallons Used	Institution	Gallons Used
Allen Oakwood Correctional Institution	88,555,214	Noble Correctional Institution	65,470,000
Belmont Correctional Institution	70,840,000	Northeast Pre Release Center	20,804,507
Chillicothe Correctional Institution	159,521,676	Ohio Reformatory for Women	57,320,981
Correctional Reception Center	75,056,590	Ohio State Penitentiary	7,764,240
Dayton Correctional Institution	33,629,644	Pickaway Correctional Institution	91,735,833
Franklin Medical Center	30,362,683	Ross Correctional Institution	211,124,410
Grafton Correctional Institution	67,683,696	Richland Correctional Institution	13,310,837
Lebanon Correctional Institution	306,395,000	Southeastern Correctional Complex - Lancaster	77,844,790
London Correctional Institution	152,080,800	Southeastern Correctional Complex - Hocking	17,757,800
Lorain Reception Center	65,292,100	Southern Ohio Correctional Facility	30,751,100
Madison Correctional Institution	108,715,740	Trumbull Correctional Institution	60,860,763
Mansfield Correctional Institution	62,836,368	Toledo Correctional Institution	55,254,607
Marion Correctional Institution	47,505,117	Warren Correctional Institution	78,673,907

Total GAL Used 2,057,148,403

Water Usage (gal) FY 2014



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Offender Demographics

Prison Population

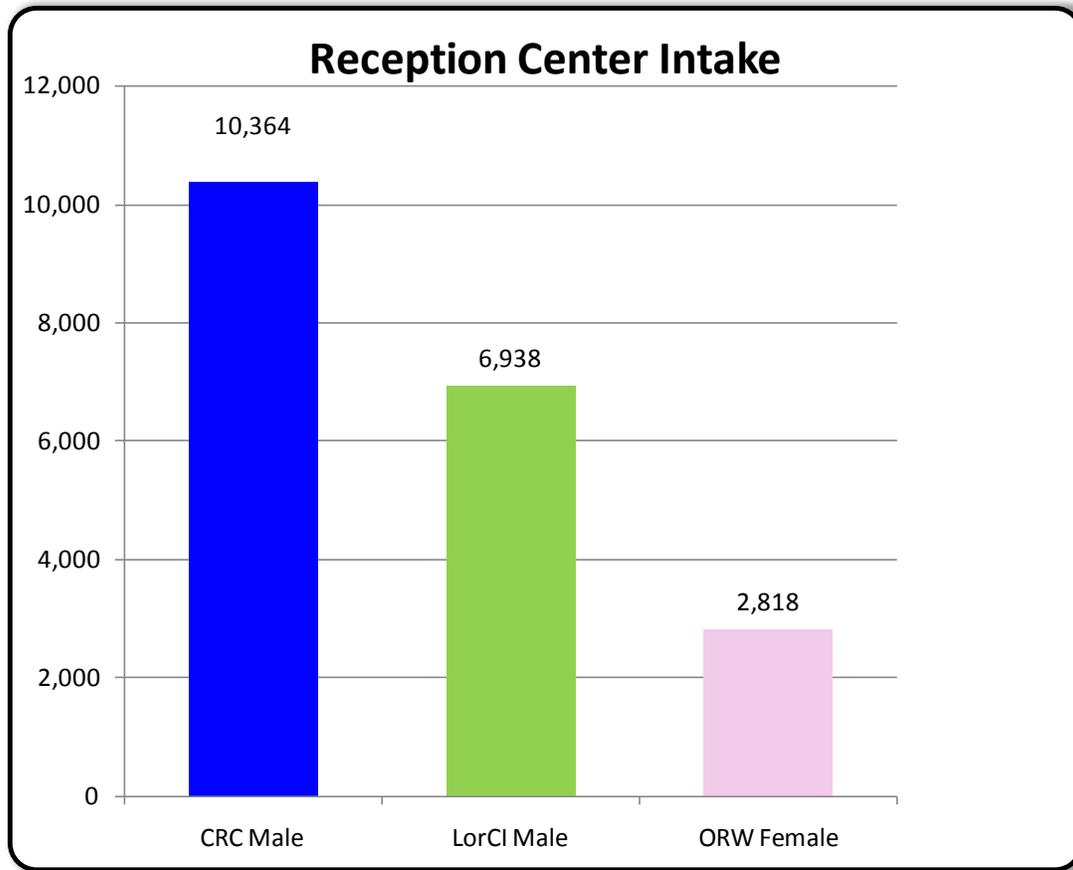
Population by Prison 2014			
Institution	Population	Institution	Population
Allen/Oakwood Correctional Institution	1633	Marion Correctional Institution	2575
Belmont Correctional Institution	2711	Noble Correctional Institution	2542
Chillicothe Correctional Institution	2748	Northeast Pre-Release Center	557
Correctional Reception Center	1812	Ohio Reformatory for Women	2499
Dayton Correctional Institution	935	Ohio State Penitentiary	424
Franklin Medical Center	527	Pickaway Correctional Institution	2016
Grafton Correctional Institution	2007	Richland Correctional Institution	2531
Hocking Correctional Complex	* 0	Ross Correctional Institution	2160
Lebanon Correctional Institution	2470	Southeastern Correctional Complex	2082
London Correctional Institution	2289	Southern Ohio Correctional Facility	1117
Lorain Correctional Institution	1558	Toledo Correctional Institution	1012
Madison Correctional Institution	2486	Trumbull Correctional Institution	1527
Mansfield Correctional Institution	2538	Warren Correctional Institution	1365
Lake Erie Correctional Institution (Private)	1781	North Central Correctional Complex (Private)	2705

*Consolidated with SCC

Reception Center Intake FY 2014			
CRC Male	LorCI Male	ORW Female	Total
10,364	6,938	2,818	20,120



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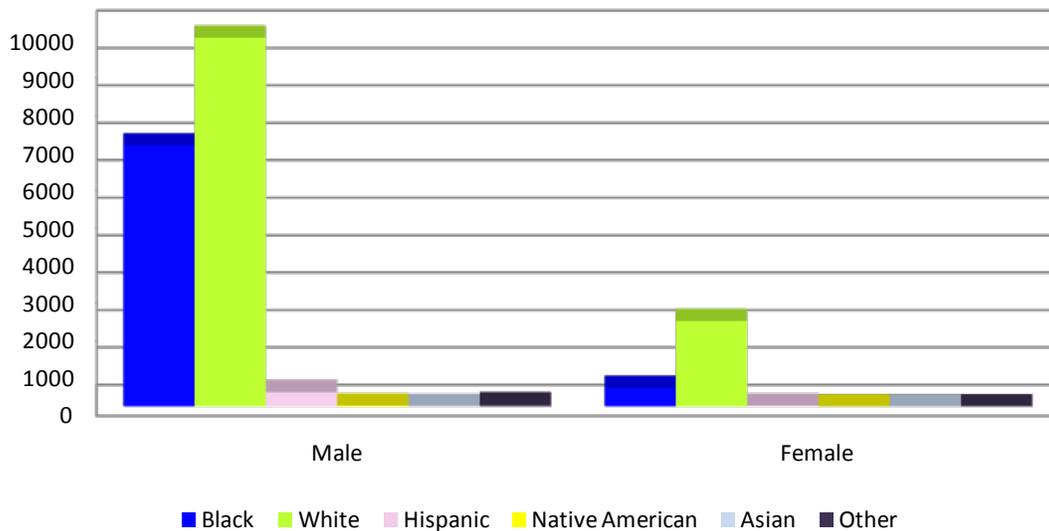
Race and Gender

Commitments by Race and Ethnicity FY 2014

	Male	Female
Black	6972	501
White	9851	2285
Hispanic	384	22
Native American	23	3
Asian	15	2
Other	57	5
Total	17302	2818

2014 ANNUAL REPORT

Commitments by Race and Ethnicity FY 2014



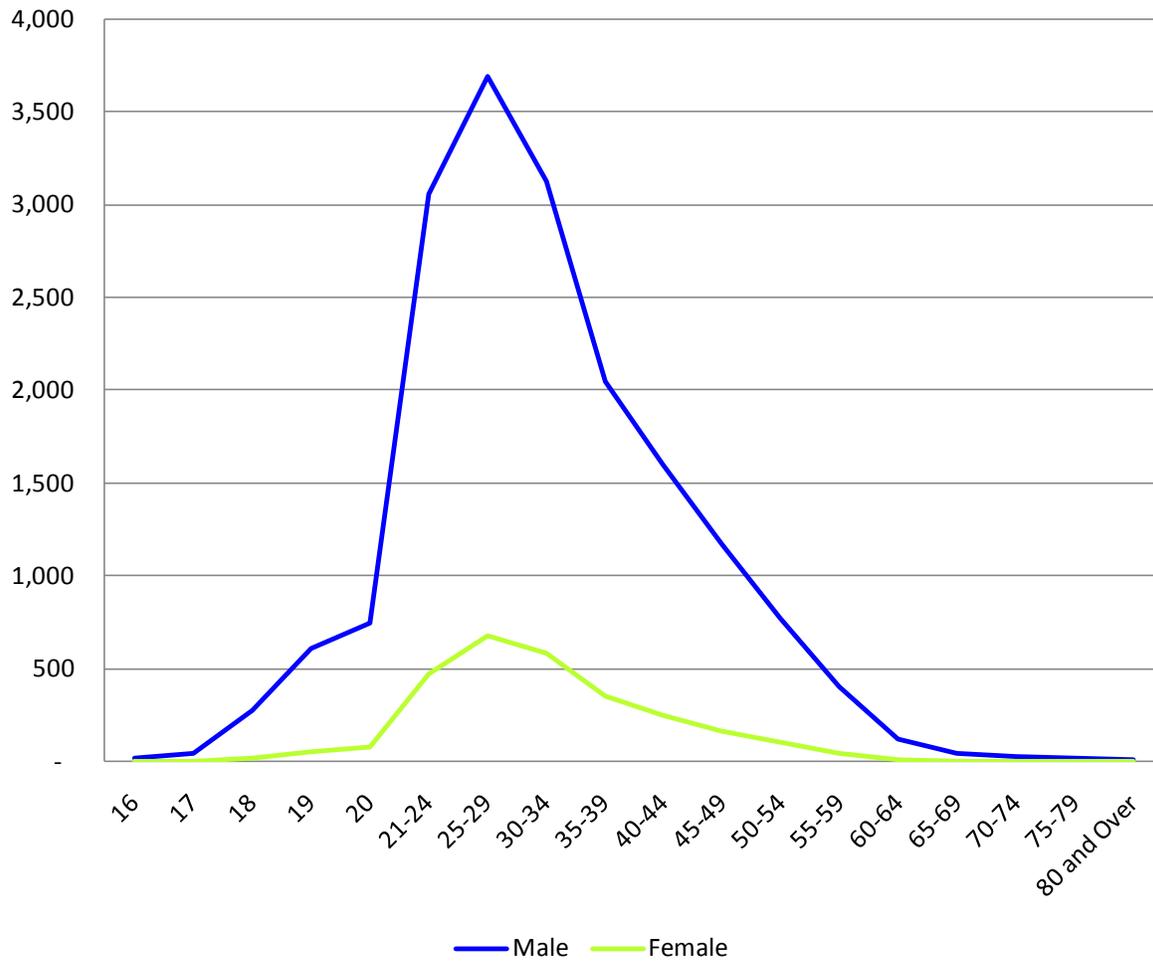
Commitment Level

Commitments by Age FY 2014

Age	Male	Female	Age	Male	Female
16	7	-	40-44	1,556	247
17	36	2	45-49	1,125	170
18	247	8	50-54	765	103
19	479	35	55-59	370	39
20	620	74	60-64	147	8
21-24	3,008	438	65-69	74	2
25-29	3,472	727	70-74	21	3
30-34	3,243	575	75-79	9	-
35-39	2,119	387	80 and Over	4	-

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Commitments by Age FY 2014

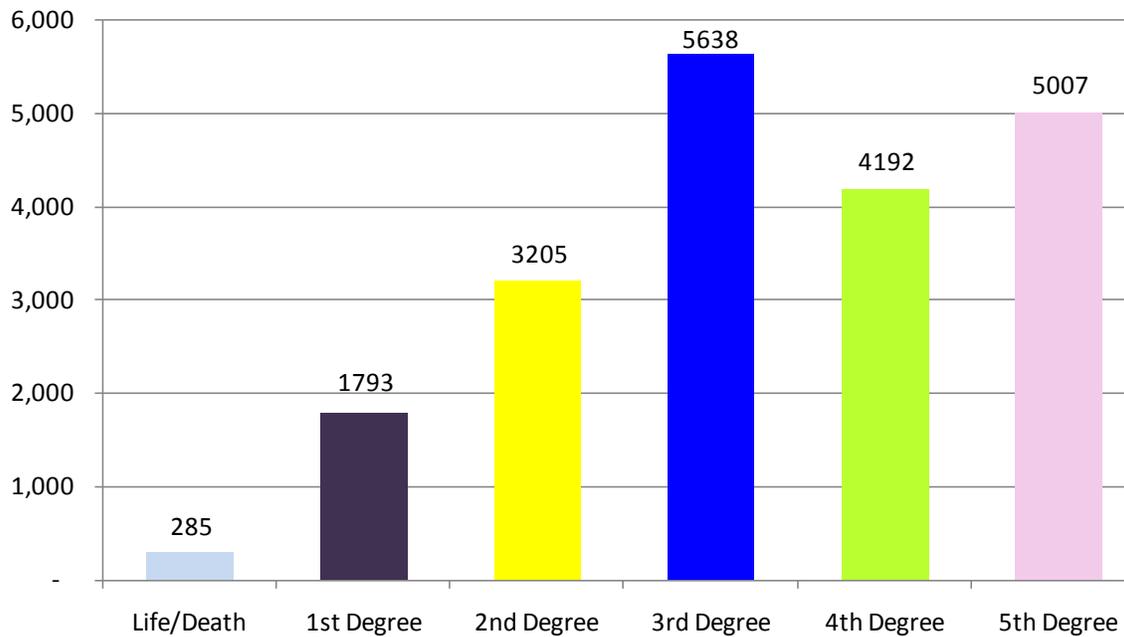


Felony Commitments FY 2014

Felony/Sentence Category	Male	Female	Total
Death	2	-	2
Life	269	14	283
1st Degree	1,652	141	1,793
2nd Degree	2,867	338	3,205
3rd Degree	4,915	723	5,638
4th Degree	3,588	604	4,192
5th Degree	4,009	998	5,007
Total	17,302	2,818	20,120

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Felony Commitments FY 2014

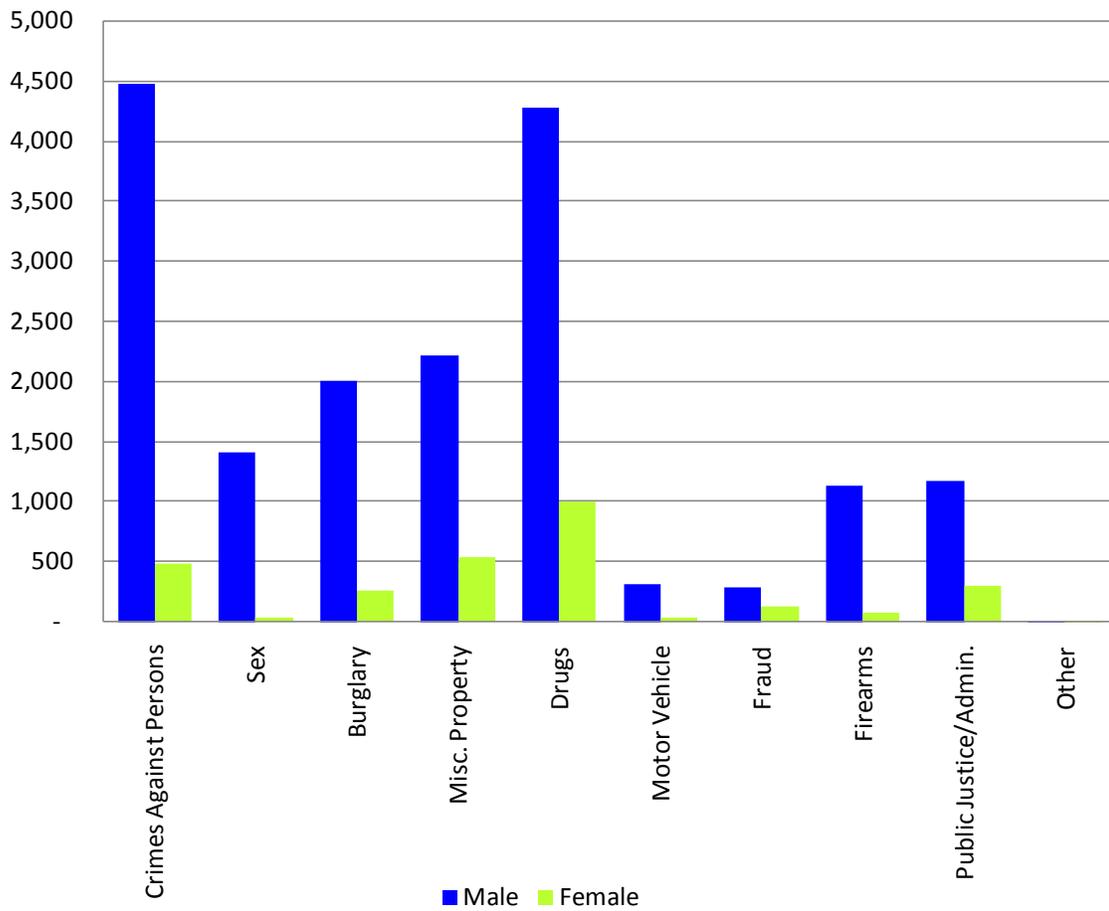


Commitment Offenses FY 2014

Offese Category	Male	Female	Total
Crimes Against Persons	4,470	475	4,945
Sex	1,409	30	1,439
Burglary	2,011	256	2,267
Misc. Property	2,210	532	2,742
Drugs	4,277	1,001	5,278
Motor Vehicle	321	36	357
Fraud	284	128	412
Firearms	1,130	64	1,194
Crimes Against Public Justice/Administration	1,178	293	1,471
Other	12	3	15
Total	17,302	2,818	20,120

2014 ANNUAL REPORT

Commitment Offenses FY 2014



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Directories

Corrections Training Academy

Reginald A. Wilkinson Corrections Training Academy (CTA)
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Orient, Ohio 43146
614-877-4345

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Allen/Oakwood Correctional Institution (AOCI)

Northwest Region
P. O. Box 4501
2338 North West Street
Lima, OH 45802
419-224-8000
Fax 419-224-5828
Warden Kevin Jones

Belmont Correctional Institution (BeCI)

Southeast Region
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68518 Bannock Road, S.R. 331
St. Clairsville, OH 43950
740-695-5169
Fax 740-526-0511
Warden Michele Miller

Chillicothe Correctional Institution (CCI)

Southwest Region
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15802 State Route 104 North
Chillicothe, OH 45601
740-774-7080
Fax 740-779-5398
Warden Charlotte Jenkins

Correctional Reception Center (CRC)

Southeast Region
11271 State Route 762
Orient, OH 43146
614-877-2441
Fax 614-877-3853
Warden Mick Oppy

Dayton Correctional Institution (DCI)

Northwest Region
P. O. Box 17249
4104 Germantown Street
Dayton, OH 45417
937-263-0060
Fax 937-263-1322
Warden Jeff Lisath

Franklin Medical Center (FMC)

1990 Harmon Avenue
Columbus, OH 43223
614-445-5960
Fax 614-445-7040
Warden Francisco Pineda



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Grafton Correctional Institution (GCI)

Northeast Region
2500 South Avon Beldon Road
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440-748-1161
Fax 440-748-2521
Warden Bennie Kelly

Lebanon Correctional Institution (LeCI)

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Lebanon, OH 45036
513-932-1211
Fax 513-932-1320
Warden Ernie Moore

London Correctional Institution (LoCI)

Southwest Region
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London, OH 43140
740-852-2454
Fax 740-845-3399
Warden Terry Tibbals

Lorain Correctional Institution (LorCI)

Northeast Region
2075 South Avon Beldon Road
Grafton, OH 44044
440-748-1049
Fax 440-748-2191
Warden Kimberly Clipper

Madison Correctional Institution (MaCI)

Southwest Region
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1851 State Route 56
London, OH 43140-0740
740-852-9777
Fax 740-852-3666
Warden Rhonda Richard

Mansfield Correctional Institution (ManCI)

Northwest Region
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1150 North Main Street
Mansfield, OH 44901
419-525-4455
Fax 419-524-8022
Warden Alan Lazaroff

Marion Correctional Institution (MCI)

Northwest Region
P. O. Box 57
940 Marion-Williamsport Road
Marion, OH 43302
740-382-5781
Fax 740-387-8736
Warden Jason Bunting

Noble Correctional Institution (NCI)

Southeast Region
15708 McConnelsville Road
Caldwell, OH 43724
740-732-5188
Fax 740-732-2651
Warden Tim Buchanan



2014 ANNUAL REPORT

Northeast Pre-Release Center (NEPRC)

Northeast Region
2675 East 30th Street
Cleveland, OH 44115
216-771-6460
Fax 216-787-3540
Warden LaShann Eppinger

Ohio State Penitentiary (OSP)

Northeast Region
878 Coitsville-Hubbard Road
Youngstown, OH 44505
330-743-0700
Fax 330-743-0841
Warden Jay Forshey

Richland Correctional Institution (RiCI)

Northwest Region
1001 Olivesburg Road
P. O. Box 8107
Mansfield, OH 44901
419-526-2100
Fax 419-521-2810
Warden Maggie Bradshaw

Southeastern Correctional Complex (SCC)

Southeast Region
5900 B.I.S. Road

Lancaster location:

Lancaster, OH 43130
740-653-4324
Fax 740-753-5371

Nelsonville location:

P. O. Box 5
16759 Snake Hollow Road
Nelsonville, OH 45764
740-753-1917
Fax 740-753-4277
Warden Sheri Duffey

Ohio Reformatory for Women (ORW)

Northwest Region
1479 Collins Avenue
Marysville, OH 43040
937-642-1065
Fax 937-642-7678
Warden Ronette Burkes

Pickaway Correctional Institution (PCI)

Southeast Region
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Orient, OH 43146
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Fax 614-877-4514
Warden Brian Cook

Ross Correctional Institution (RCI)

Southwest Region
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16149 State Route 104
Chillicothe, OH 45601
740-774-7050
Fax 740-774-7055
Warden Mark Hooks

Southern Ohio Correctional Facility (SOCF)

Southeast Region
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Lucasville-Minford Road
Lucasville, OH 45699
740-259-5544
Fax 740-259-2882
Warden Donald Morgan



2014 ANNUAL REPORT

Toledo Correctional Institution (ToCI)

Northwest Region
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Toledo, OH 43608
419-726-7977
Fax 419-726-7157
Warden Ed Sheldon

Trumbull Correctional Institution (TCI)

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P. O. Box 901
5701 Burnett Road
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330-898-0820
Fax 330-898-0848
Warden Christopher LaRose

Warren Correctional Institution (WCI)

Southwest Region
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State Route 63
Lebanon, OH 45036
513-932-3388
Fax 513-933-0150
Warden George Crutchfield

Privately Operated Facilities

North Central Correctional Complex (NCCC)

Northwest Region
P. O. Box 1812
670 Marion Williamsport Road East
Marion, OH 43302
740-387-7040
Fax 740-387-5575
Warden Neil Turner

Lake Erie Correctional Institution (LaECI)

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Conneaut, OH 44030
440-599-4100
Fax 440-593-4536
Warden Brigham Sloan



2014 ANNUAL REPORT

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Email: christopher.galli@odrc.state.oh.us

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Allen Auglaize, Hancock, Hardin, Mercer, Putnam, Paulding, Shelby, Van Wert	Mark Fuerstenau, Interim Executive Director W.O.R.T.H. Center 243 E Bluelick Rd P O Box 5305 Lima, OH 45802 PH: 419.222.3339 x 204 Fax: 419.224.6318 smonfort@allencountyohio.com	Steve Diller
Athens Fairfield, Gallia, Hocking, Jackson, Meigs, Morgan, Perry, Vinton, Washington	Monda H. DeWeese, Executive Director SEPTA Correctional Facility 7 W Twenty-Nine Drive Nelsonville, OH 45764 PH: 740.753.5000 Fax: 740.753.4614 monda.deweese@septacbcf.org	Michael Spahr
Butler Clermont, Warren	Cathy Jo Veroni, Manager Community Correctional Center for Butler, Clermont and Warren Counties 5234 State Route 63 Lebanon, OH 45036 PH: 513.933.9304 Fax: 513.933.9305 mary.spottswood@talberthouse.org	John R. Moser
Cuyahoga Cuyahoga	Anne Connell-Freund, Executive Vice President of Operations Illya McGee, Vice President of Correctional Programs Mike Randle, Program Manager Nancy R. McDonnell CBCF 3540 Croton Avenue Cleveland, OH 44115 PH: 216.698.3100 Fax: 216.431.0788 annefreund@orianahouse.org MikeRandle@orianahouse.org	Alfonso Sanchez
Clark/Union Champaign, Delaware,	Dave Ervin, Executive Director West Central Community Correctional Facility	Larry Dagger



2014 ANNUAL REPORT

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Carroll, Guernsey,
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2014 ANNUAL REPORT

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Pickaway, Pike, Ross

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Steven Willard



2014 ANNUAL REPORT

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Jason Varney, Vice President of Correctional
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CROSSWAEH CBCF
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Fax: 330.996.2233
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Fax: 419.354.7445

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Don Knueve



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Halfway House

Name and Title	Phone	Email
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Vacant – Residential Placement Coordinator	(614) 752-1192	
Angelika Manz Parole Program Specialist	(614) 752-1074	angelika.manz@odrc.state.oh.us
Jodi Hoel Parole Program Specialist	(614) 752-0928	jodi.hoel@odrc.state.oh.us
Scott Powell Parole Program Specialist	(614) 752-0854	scott.powell@odrc.state.oh.us

Community Correction Program Auditors

Holley Bossell Parole Program Specialist	(614) 752-0904	holley.bossell@odrc.state.oh.us
Krista Burke Parole Program Specialist	(937) 367-2687	krista.burke@odrc.state.oh.us
Portia Cox-Walker Administrative Assistant 3	(513) 821-4804	portia.cox-walker@odrc.state.oh.us
James Dowdell Parole Program Specialist	(330) 233-4632	james.dowdell@odrc.state.oh.us
Jennifer Gentry Parole Program Specialist	(513) 821-4804	jennifer.gentry@odrc.state.oh.us
Greg Michael Administrative Assistant 3	(216) 787-4904	gregory.michael@odrc.state.oh.us
Matt Morris Parole Program Specialist	(614) 752-1008	matthew.morris@odrc.state.oh.us



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2100 Stella Court Columbus, OH 43215	Denise Robinson, President & CEO Debra Buccilla, COO Administrative Office Dunning Hall	(614) 252-8402 Fax:(614) 252-5326 <i>Info@alvishouse.org</i>
868 Bryden Road Columbus, OH 43205		
971 Bryden Road Columbus, OH 43205	Breslin Hall	
1755 Alum Creek Drive Columbus, OH 43207	Alum Creek	
2655 Jackson Pike Columbus, OH 43223	Jackson Pike	
42 Arnold Place Dayton, OH 45407	Cope House	
17273 SR 104 Chillicothe, OH 45601	Veteran's Residential Program	
ARCA	Ruby Black, CEO Mike Smith, Program Director	(216) 481-9500 Fax: (216) 432-9121
14932 Euclid Ave. Cleveland, OH 44112		
BEHAVIORIAL HEALTH CARE PARTNERS OF CENTRAL OHIO, INC	Patrick Evans, CEO Sharon Stockton, Director AOD Treatment Services	(740) 345-7030 Fax: (740) 345-7454
69 Granville Street Newark, OH 43055	Spencer House (male)	
74 Granville Street Newark, OH 43055	Courage House (female)	
COMMUNITY ASSESSMENT & TREATMENT SERVICES	Roxanne Wallace, Exec. Director Dan Cratcha, Associate Director	(216) 441-0200 Fax:(216) 441-3176
8415 Broadway Ave. Cleveland, OH 44105		
COMMUNITY CORRECTIONS ASSOCIATION	Richard Billak, Ph.D., CEO Jeremy Simpson, COO Male facility	(330) 744-5143 Fax:(330) 742-8661
1608 Market Street Youngstown, OH 44507		
1764 Market Street Youngstown, OH 44507	Male and female facility	



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COMMUNITY TRANSITIONS CENTER

151 E. Hubert Ave.
Lancaster, OH 43130

COMMUNITY TREATMENT and CORRECTION CENTER

1432 E. Tuscarawas
Canton, OH 44707

1200 Market Avenue S.
Canton, OH 44707

OHIO LINK

2012 Madison Avenue
Toledo, OH 43624

517 S. Main Street
Lima, OH 45804

ORIANA HOUSES

885 E. Buchtel Avenue (Admin. Office)
Akron, OH 44305

222 Power Street
Akron, OH 44304

40 E. Glenwood Ave.
Akron, OH 44304

55 E. Glenwood Ave.
Akron, OH 44304

1829 E. 55th Street
Cleveland, OH 44103

1845 Superior Street
Sandusky, OH 44870

THE SALVATION ARMY HARBOR LIGHT

1710 Prospect Avenue
Cleveland, OH 44115

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Tina Hunter, Director Fax:(740) 689-0191

Chandra Bryant, Exec. Director (330) 456-3565
(330) 453-8401
Administrative Office Fax:(330) 453-8430

Facility
Vicki Williams, Program Director
Omar Drummond, Regional Director (419) 241-4308
Fax:(419) 241-4706

James Lawrence, President & CEO 419-225-8793
Fax:419-225-9273
(330) 535-8116
Fax:(330) 996-2233

Anne Connell-Freund, Executive
Vice President of Operations
RCC

RIP

TMRC and SHARP

CCTC

LECCC

Beau Hill, Exec. Director (216) 781-3773
Debbie Winston, Corrections Director Fax:(216) 781-2265



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TALBERT HOUSES

2600 Victory Parkway
Cincinnati, OH 45206
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Cincinnati, OH 45219
3129 Spring Grove Ave.
Cincinnati, OH 45225
3009 Burnet Ave.
Cincinnati, OH 45219
1616 Harrison Ave.
Cincinnati, OH 45214
439 and 447 S. Second St.
Hamilton, OH 45011

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Larry Williams Vice President
Administrative Office
Cornerstone

(513) 751-7747
Fax:(513) 751-8107

Spring Grove

ADAPT for Men

Pathways and ADAPT for Women

Serenity Hall

TURTLE CREEK CENTER

5232 State Route 63
Lebanon, OH 45036

Neil Tilow, President & CEO
Cathy Jo Veroni, Regional
Corrections Director

(513) 932-1952
Fax:(513) 932-0739

Erin Mitchell, Program Director
Phillip Nunes, Executive Director
Administrative Office

(513) 381-1954
Fax: (513) 381-2171

VOLUNTEERS OF AMERICA OF GREATER OHIO

700 West Pete Rose Way, Suite 334
Cincinnati, OH 45203
115 W. McMicken Ave.
Cincinnati, OH 45202
1931 S. Gettysburg Ave.
Dayton, Ohio 45408

Diane Pipes, Program Director

(513) 639-3743

Jane Benner, Program Director

(937) 262-8876

290 N. Main Street
Mansfield, OH 44902

Carrie Benham-Daniel
Program Director

(440) 717-1500
(419) 524-5013
Fax:(419) 522-3509

VOLUNTEERS OF AMERICA NORTHWEST OHIO

1201 Champlain Street

Kim Richards, Vice President

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(419) 241-7191
Fax:(419) 248-1571



2014 ANNUAL REPORT

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Adult Parole Authority (APA)

770 West Broad Street
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(614)728-1938

Akron Region

Mike Beebe, Regional Administrator
Phone: 330-643-3010 Fax: 330-643-3005

Akron Regional Office
161 S. High Street, Suite 104
Akron, Ohio 44308
(330) 643-3010
Akron Units 1-3

Canton Office
201 Cleveland Avenue, S.W., Suite L100
Canton, Ohio 44702
(330) 451-7836
Canton 1, 3

New Philadelphia District Office
201 Cleveland Avenue, S.W., Suite L100
Canton, Ohio 44702
(330) 451-7828
New Philadelphia Unit 1

Huron Office
38 South Park Street
Mansfield, Ohio 44902

Painesville
84 North State Street
Painesville, Ohio 44077
(440) 357-5040
Painesville Unit 1

Trumbull Office
242 West Federal Street, Suite 402
Youngstown, Ohio 445
(330) 797-9994

Youngstown District Office
242 West Federal Street, Suite 402
Youngstown, Ohio 44503
(330) 797-9994
Youngstown Units 1, 2, 3

Cincinnati Region

Teresa Minney, Regional Administrator
Phone: 740-702-1200 Fax: 740-702-1240

Cincinnati Regional Office
7710 Reading Road, Suite 210
Cincinnati, Ohio 45237
(513) 821-4804
Cincinnati 1-3, 5, 6

Chillicothe 1
16643 State Route 104
Chillicothe, Ohio 45601
(740) 702-1200



2014 ANNUAL REPORT

Lebanon 2
320 East Silver Street
Lebanon, Ohio 45036
(513) 695-1200

Hillsboro 1
100 South High Street, 1st Floor
Hillsboro, Ohio 45133
(937) 393-8401

New Butler
415 South Monument Street
Hamilton, Ohio 45011
(513) 868-9663

Cleveland Region

Steve Vukmer, Regional Administrator
Phone: 216-787-3010 or 216-787-3015 Fax: 216-787-0415

Cleveland Regional Office
615 Superior Avenue Northwest
Cleveland, Ohio 44113-1880
(216) 787-3010 or (216)787-3015
Units 1, 2, 3, 4, 5, 8, and 10

Lorain Office
631 Griswold Road
Elyria, Ohio 44035
(440) 365-5000
Lorain Units 1-3

Columbus Region

Katrina Ransom, Regional Administrator
Phone: 614-752-0800 Fax: 614-752-0900

Columbus Regional Office
770 West Broad Street, 1st Floor
Columbus, Ohio 43222
(614) 752-0800
Columbus Units 1-5, 7, 8

Athens 1
1005 East State Street
Athens, Ohio 45701
(740) 593-3361

Hocking 1/Hocking 2
54 South Market Street
Logan, Ohio 43138
(740) 385-3749

Portsmouth 1
Scioto County Courthouse
602 Seventh Street, Room 5E
Portsmouth, Ohio 45662
(740) 353-9404

Washington County Courthouse
205 Putnam Street, 1st Floor
Marietta, Ohio 45750
(740) 374-3701
Washington 1



2014 ANNUAL REPORT

Dayton Region

Tina Patrick, Regional Administrator
Phone: 937-262-9853 Fax: 937-268-9678

Dayton District Office
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Marysville 2
18000 SR 4 Suite C
Marysville, Ohio 43040
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Richland Office
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Mansfield, Ohio 44902
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Springfield 1
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Springfield, Ohio 45506
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Troy 1
201 West Main Street
Troy, Ohio 45373
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Richland Office
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Mansfield, Ohio 44902
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Lima, Ohio 45801
(419) 227-2631

Lima Region

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Lima, Ohio 45801
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Lima Units 1-3

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112 East Mansfield Street, Suite 203
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(419) 563-1964
Crawford Unit 1

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418 West Auglaize
Defiance, Ohio 43512
(419) 782-3385
Defiance Unit 1, 2

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Tiffin, Ohio 44883
(419) 448-0004
Seneca Unit 1

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One Government Center., Room 1013
Toledo, Ohio 43604
(419) 245-2925
Toledo Units 1, 2



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Ohio Penal Industry (OPI)

McKinley Ave. Operations

Industry/Plant

Construction
Asbestos Abatement
Office Support
CAD
Vehicle Service Center
1221 McKinley Avenue
Columbus, Ohio 43222
(614) 995-4415
(614) 387-2660 (Vehicle Service)

BECI

Industry/Plant

Toilet Tissue
68518 Bannock Road
St. Clairsville, OH 43950
(740) 695-5169,
Ext. 2284

GCI

Industry/Plant

Braille
Fragrances (Oils/Lotions)
2500 South Avon-Beldon Road
Grafton, Ohio 44044
(440) 748-1161

AOCI

Industry/Plant

Garment
2338 North West Street
Lima, Ohio 45801
(419) 228-9265

CCI

Industry/Plant

Chair & Mattress
Vehicle Mod.
15802 State Route 104 North
P. O. Box 5500
Chillicothe, OH 45601
(740) 774-7080
Ext 2440 (Vehicle Mod.)
Ext 2273 (Mattress)

LeCI

Industry/Plant

Tag Shop
Distribution
Validation
3791 State Route 63
P. O. Box 56
Lebanon, Ohio 45036
(513) 932-8072 (Validation)
(513) 932-1211
Ext 3026 (Tag)
Ext3722(Distribution)

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LoCI

Industry/Plant

Dental
Multi Industries
P. O. Box 69
1580 State Route 56
London, Ohio 43140
(740) 845-3384
(740) 852-2454
Ext. 1220 (Multi Ind.)

ManCI

Industry/Plant

De-Flashing
Box
1150 North Main Street
P. O. Box 788
Mansfield, Ohio 44901
(419) 526-2000
Ext. 2603

PCI

Industry/Plant

Central Distribution
Print
Beverage Processing Center
Modular Installation
Meat Processing Career Center
11781 St. Route 762
P. O. Box 209
Orient, Ohio 43146
(614) 877-4507 (Distribution)
(614) 877-2312 (Print)
(614) 877-4362,
Ext. 510 (Beverage & Modular)
Ext. 316 (Meat)

WCI

Industry/Plant

Tubular Furniture
P.O. Box 120
5787 State Route 63
Lebanon, Ohio 45036
(513) 932-3388 Ext. 2107

MaCI

Industry/Plant

Modular Furniture/Tables
Plastic Bags
1851 State Route 56
P. O. Box 740
London, Ohio 43140
(740) 852-9777
Ext. 2420

MCI

Industry/Plant

Metal Fabrication
P.O. Box 57
Marion, Ohio 43302
740-383-1823

SCI

Industry/Plant

Janitorial Production Shop
Warehouse Shop
5900 B.I.S. Road
Lancaster, Ohio 43130
(740) 687-1748



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